



OSU Board of Trustees
Oregon State University
652 Kerr Administration Bldg
Corvallis, Oregon 97331-8655
P 541-737-8115
F 541-737-0712
oregonstate.edu

October 17, 2022

To: Academic Strategies Committee
From: Preston Pulliams, Chair
Re: 2023 Committee Work Plan

At our October 27 committee meeting, we will consider our committee work plan for next year.

This is a good opportunity to reflect on our committee responsibilities as described in our [charter](#), our work over the past year and the results of this year's trustee self-assessment.

Based on your feedback in the survey, the proposed plan for next year continues the standing provost report at each meeting along with briefings from each of the major domains within our committee's purview.

My thanks to each of you for all your efforts this year. I look forward to discussing the proposed 2023 plan and 2022 committee assessment results with you.

**Academic Strategies Committee
2022 Work Plan**

(annotated to reflect work completed ✓ with additions shown in red)

Date	Agenda topic	Presenter(s)
Jan 27, 2022	Provost's Report ✓	Provost
	Briefing: Research & Innovation (incl. proposal and funding trends, unsponsored research, innovation, entrepreneurship) ✓	Vice President of Research
	Briefing: Internationalization (incl. strategy and trends in research, teaching and engagement; <i>rescheduled from October 2021</i>) ✓	Vice Provost for Faculty Affairs
	Risk Report: Sexual harassment and violence education, prevention, and response ✓	Risk Owner(s)
	New Academic Program: Economics, BA/BS	Unit Leader
	New Academic Program: Political Science, BA/BS	Unit Leader
	New Academic Program: Theater Arts, BA/BS	Unit Leader
	New Academic Program: Applied Humanities, BA/BS	Unit Leader
	New Academic Program: Oceanography, BS	Unit Leader
Apr 7, 2022	Provost's Report (incl. an update on the Northwest Commission on Colleges and Universities mid-cycle accreditation report) ✓	Provost
	Briefing: Academic Programs (incl. evolution of OSU program portfolio, program quality, program outcomes and student success; both undergraduate and graduate) ✓	Vice Provost for Academic Affairs; Vice Provost and Dean, Graduate School
	Briefing: Enrollment Management (enrollment trends, financial aid trends, strategy and plans; undergraduate, graduate, and international)	Vice Provost for Enrollment Management
	Academic Program Terminations: Mathematics Education (MA, MS, PhD); Science Education Graduate Major (MA, MS, PhD), Medical Physics (MA, MS, PhD).	Unit Leaders
May 26, 2022	Provost's Report ✓	Provost
	Briefing: Student Life & Conduct (incl. holistic student support, extra-curricular and co-curricular programming, Greek life, career services) ✓	Vice Provost for Student Affairs
	Briefing: Student Athletes (including student-athlete academic achievement, well-being) ✓	Vice President/Director of Athletics
	Risk Report: Talent management ✓	Risk Owners
	Academic Program Termination: Earth Sciences (BS)	Unit Leaders
	Academic Program Approval: B.S. in Biochemistry and Molecular Biology at OSU-Cascades	Unit Leaders
Oct 27, 2022	Provost's Report	Provost
	2023 ASC Work Plan	Committee Chair, Board Secretary, Provost
	Briefing: Faculty Affairs (incl. demographics, hiring and retention trends, hiring trends, development and leadership programs)	Vice Provost for Faculty Affairs
	Briefing: Extension & Engagement (incl. Extension program priorities and outcomes, and progress on OSU's engagement goals)	Vice Provost for Extension and Engagement
	Risk Report: Workplace safety	Risk Owner

October 27 – 28, 2022 Board of Trustees Meetings

**2022 Trustee Self-Assessment Survey:
Academic Strategies Committee**

Average Response to Questions (rating scale ranged from 1-strongly disagree to 5-strongly agree)

Criteria	Question	2021	2022	Prior 5 Yr Average
Responsibilities/ Performance	As a committee member, I have a clear understanding of the committee's role and responsibilities.	4.5	4.3	4.4
Responsibilities/ Performance	Committee work is guided by a strategic and clearly articulated work plan.	4.8	4.1	4.4
Engagement	Committee members actively participate in discussions.	4.8	4.4	4.7
Culture/ Relationships	Committee members listen to and value each other's comments.	4.7	4.6	4.9
Leadership	The leadership of the committee is effective.	4.3	4.6	4.6
Support	Committee meetings...Have agendas and materials that are distributed far enough in advance to give them adequate consideration.	4.5	4.4	4.5
Support	Committee meetings...Rely on written and presentation materials that provide the right type and amount of information and are clearly written.	4.7	4.4	4.5
Support	Committee meetings...Are a good balance of information-sharing, discussion, decision-making, and committee education.	4.8	4.1	4.2
Support	Committee meetings...Allow enough time for the exchange of ideas and thoughtful deliberation.	4.5	4.4	3.9

Written Comments

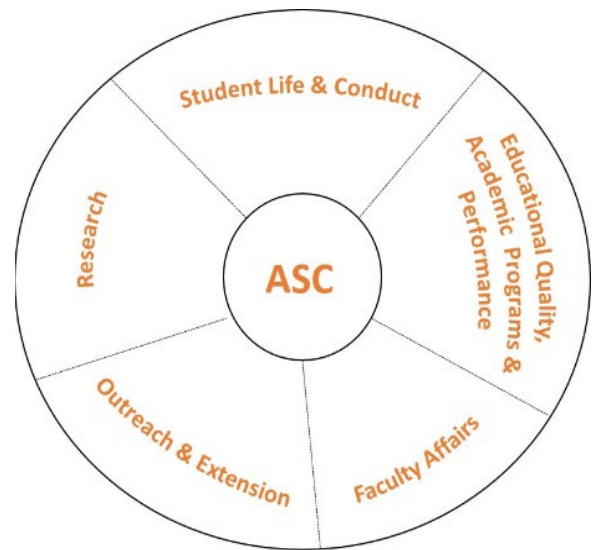
There were few comments regarding the committee’s work. Trustees expressed support for continuing the current meeting format of written briefings combined with the presentations and the use of panel discussions. One trustee recommended that an additional committee meeting be added between May and October.

Academic Strategies Committee 2023 Work Plan

Framework for Organizing Committee Work

Meeting agendas generally consist of:

1. Provost's report, including top-of-mind issues, leadership search updates, academic and accreditation status report, and other follow-up or emerging items.
2. Briefings associated with each of the major areas of the committee's charter (as shown in the adjacent image). All briefings cover all of OSU (campuses in Corvallis and Bend, Ecampus, and other locations and programs), breaking trends and other information out as appropriate.



In advance of the meeting, trustees receive a concise written report on the briefing topic that covers four areas:

- a) Progress on metrics, particularly those adopted as part of the university's strategic plan, but also any unique metrics used in the specific domain;
- b) Progress on special initiatives and projects introduced in prior briefing(s);
- c) New projects and initiatives adopted or under consideration since the last briefing;
- d) Opportunities and threats facing the university in the domain and anticipated or potential actions to capture the opportunities and counter the threats (including addressing any continued impacts to the domain stemming from the COVID-19 pandemic, if applicable).

The presentation before the committee will not summarize the written report. Instead, it will call attention to the most critical issues in the given domain and raise questions that would benefit from committee members' input and counsel. The presentation will focus on items (c) and (d) above. The meeting agenda will set aside time for committee members to ask questions about the report and/or presentation, probe for additional detail, and raise special topics for consideration in subsequent meetings.

3. Special topics, surfaced in response to briefings or other trustee concerns and questions.
4. Academic program changes, as needed.
5. Annual risk reports for risks assigned to the committee (national trends related to risk, progress addressing risk, plans for the next year).

Date	Agenda Topic	Presenter/s
Jan 19, 2023	Provost’s Report	Provost
	Briefing: Research & Innovation (incl. proposal and funding trends, unsponsored research trends and accomplishments, innovation, entrepreneurship)	Vice President of Research
	Briefing: Internationalization (incl. related strategy, plans, and trends relevant to research, teaching, and engagement)	Vice Provost for Faculty Affairs
Apr 13, 2023	Provost’s Report	Provost
	Briefing: Academic Programs (incl. evolution of OSU program portfolio, program quality, program outcomes and student success, both undergraduate and graduate)	Vice Provost for Academic Affairs; Vice Provost and Dean, Graduate School
	Briefing: Enrollment Management (enrollment trends, financial aid trends, strategy and plans, including undergraduate, graduate, by residency and international)	Vice Provost for Enrollment Management
June 1, 2023	Provost’s Report	Provost
	Briefing: Student Life & Conduct (incl. holistic student support, extra-curricular and co-curricular programming, Greek life, career services)	Vice Provost for Student Affairs
	Briefing: Student Athletes (including student-athlete academic achievement, well-being, emerging issues)	Vice President/Director of Athletics
Oct 19, 2023	Provost’s Report	Provost
	2024 ASC Work Plan	Committee Chair, Board Secretary, Provost

ASC Agenda Item 4a

	<p>Briefing: Faculty Affairs (incl. demographics, hiring and retention trends, development and leadership programs, awards and academic distinction)</p>	<p>Vice Provost for Faculty Affairs</p>
	<p>Briefing: Extension & Engagement (incl. Extension program priorities and outcomes, and progress on OSU’s engagement goals)</p>	<p>Vice Provost for Extension and Engagement</p>
	<p>Risk Report: Workplace safety</p>	<p>Risk Owner</p>