



OSU Board of Trustees
Oregon State University
500 Kerr Administration Bldg
Corvallis, Oregon 97331-8655

P 541-737-3449
F 541-737-0712
oregonstate.edu

October 10, 2025

To: Academic Strategies Committee

From: Julie Manning, chair

Re: 2026 Committee work plan

We will consider the attached work plan at the October 22 committee meeting. The annual committee self-assessment will be conducted after newly appointed trustees have attended the October meetings. The assessment results will be discussed at the January 15, 2026 meeting.

The proposed 2026 work plan continues to be grounded in the responsibilities defined by the committee charter. As a reminder, this work plan may be adjusted based on emerging needs.

Committee Vice Chair Stephanie Bulger and I appreciate your review of the [committee charter](#), and work completed over the past year in preparation for our discussion on October 22.

Julie Manning
Committee Chair

Stephanie Bulger
Committee Vice Chair



Academic Strategies Committee
2025 Work Plan

(annotated to reflect work completed ✓ with additions shown in red)

Date	Agenda Topic	Presenter/s
Jan 16, 2025	✓ Provost’s Report	Provost
	✓ Briefing: Research & Innovation (incl. proposal and funding trends, unsponsored research trends and accomplishments, innovation, entrepreneurship)	Vice President of Research
	✓ Briefing: Internationalization and Global Engagement (incl. related strategy, plans, and trends relevant to research, teaching, and engagement)	Vice Provost for Faculty Affairs
	✓ New Academic Program (Ecampus): BS in Healthcare Administration	Unit Leader
	✓ New Academic Program (Ecampus): PSM in Wood Innovation for Sustainability	Unit Leader
March 7, 2025	✓ Provost’s Report	Provost
	✓ Briefing: Academic Programs (incl. evolution of OSU program portfolio, program quality, program outcomes and student success, both undergraduate and graduate)	Vice Provost for Academic Affairs; Vice Provost and Dean, Graduate School
	✓ Briefing: Enrollment Management (enrollment trends, financial aid trends, strategy and plans, including undergraduate, graduate, by residency and international)	Vice Provost for Enrollment Management
May 8, 2025	✓ Provost’s Report	Provost
	✓ Briefing: Student Life and Success (incl. holistic student support, extra-curricular and co-curricular programming, Greek life, career services)	Vice President for Student Affairs
	✓ Briefing: Student Athletes (including student-athlete academic achievement, well-being, emerging issues)	Vice President/Director of Athletics

Date	Agenda Topic	Presenter/s
July 8, 2025, special meeting	✓ New Academic Program (Corvallis): BS in Data Science	Unit Leader
	✓ New Academic Program (Corvallis and Ecampus): BS in Sports Business	Unit Leader
	✓ New Academic Program (Ecampus): BS in Computer Science - Applied	Unit Leader
Oct 2025	Provost's Report	Provost
	2026 ASC Work Plan and 2025 Committee Assessment Results Assessment moved to Jan 2026	Committee Chair, Board Secretary, Provost
	Briefing: Faculty Affairs (incl. demographics, hiring and retention trends, development and leadership programs, awards and academic distinction)	Senior Vice Provost for Faculty Affairs
	Briefing: Extension & Engagement (incl. Extension program priorities and outcomes, and progress on OSU's engagement goals)	Vice Provost for Extension and Engagement
	Risk Report: Artificial Intelligence (AI) *Assigned at the January 2025 meeting Risk Report moved to Jan 2026	Provost and Executive Vice President

**Academic Strategies Committee
2026 Work Plan**

Framework for Organizing Committee Work

Meeting agendas generally consist of:

1. Provost's report, including top-of-mind issues, leadership search updates, academic and accreditation status report, and other follow-up or emerging items.
2. Briefings associated with each of the major areas of the committee's charter. All briefings cover all of OSU (campuses in Corvallis and Bend, Ecampus, and other locations and programs), breaking trends and other information out as appropriate.

In advance of the meeting, trustees receive a concise written report on the briefing topic that covers four areas:

- a) Progress on metrics, particularly those adopted as part of the university's strategic plan, but also any unique metrics used in the specific domain;
- b) Progress on special initiatives and projects introduced in prior briefing(s);
- c) New projects and initiatives adopted or under consideration since the last briefing;
- d) Opportunities and threats facing the university in the domain and anticipated or potential actions to capture the opportunities and counter the threats).

The presentation before the committee will not summarize the written report. Instead, it will call attention to the most critical issues in the given domain and raise questions that would benefit from committee members' input and counsel. The presentation will focus on items (c) and (d) above. The meeting agenda will set aside time for committee members to ask questions about the report and/or presentation, probe for additional detail, and raise special topics for consideration in subsequent meetings.

3. Special topics, surfaced in response to briefings or other trustee concerns and questions.
4. Academic program changes, as needed.
5. Annual risk reports for risks assigned to the committee (national trends related to risk, progress addressing risk, plans for the next year).

Date	Agenda Topic	Presenter/s
Jan 15, 2026	Provost's Report	Provost
	Briefing: Research & Innovation	Vice President for Research and Innovation
	Risk Report: Artificial Intelligence (AI) *Assigned at the January 2025 meeting	Provost and Executive Vice President
	2025 Committee Assessment Results	Committee Chair, Board Secretary, Provost
March 12, 2026	Provost's Report	Provost
	Briefing: Academic Programs	Senior Vice Provost for Academic Affairs
	Briefing: Enrollment Management	Vice Provost for Enrollment Management
May 7, 2026	Provost's Report	Provost
	Briefing: Student Life and Success	Vice President for Student Affairs
	Briefing: Student Athletes	Vice President/Director of Athletics
Date	Agenda Topic	Presenter/s
Oct 2026	Provost's Report	Provost
	2027 ASC Work Plan and 2026 Committee Assessment Results	Committee Chair, Board Secretary, Provost
	Briefing: Faculty Affairs	Senior Vice Provost for Academic Affairs
	Briefing: Extension & Engagement	Vice Provost for Extension and Engagement
	Risk Report: To be assigned at the January 2027 meeting	Risk owner