



Oregon State
University

Budget Update

Board of Trustees Meeting
September 17, 2020



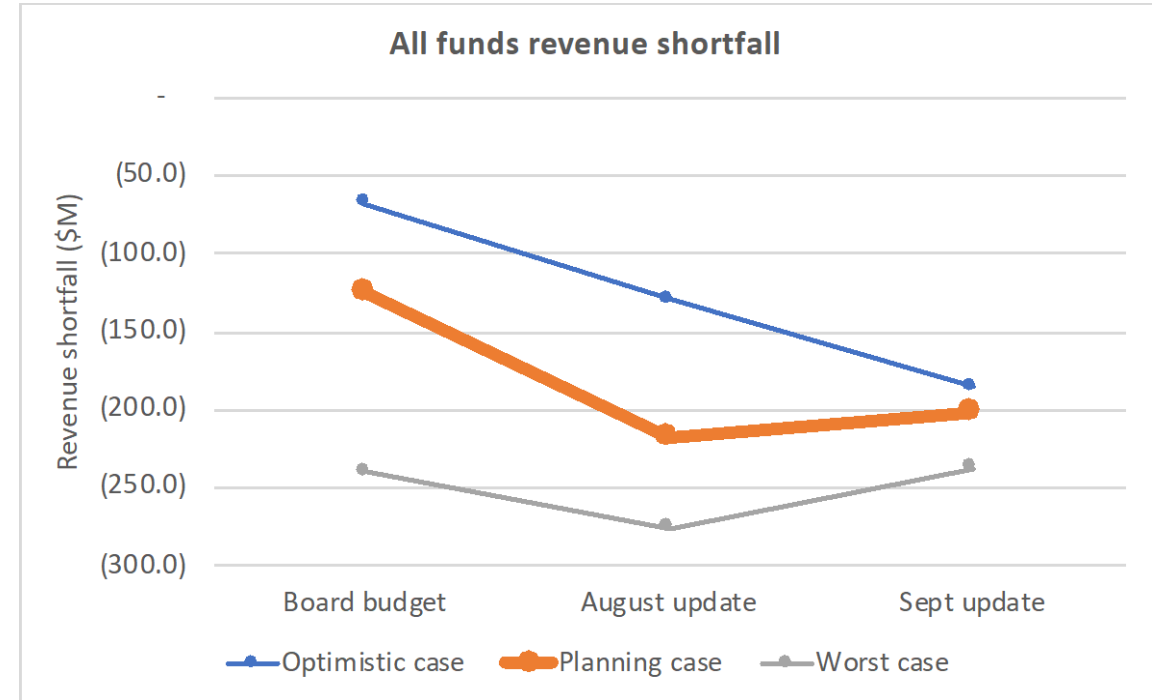
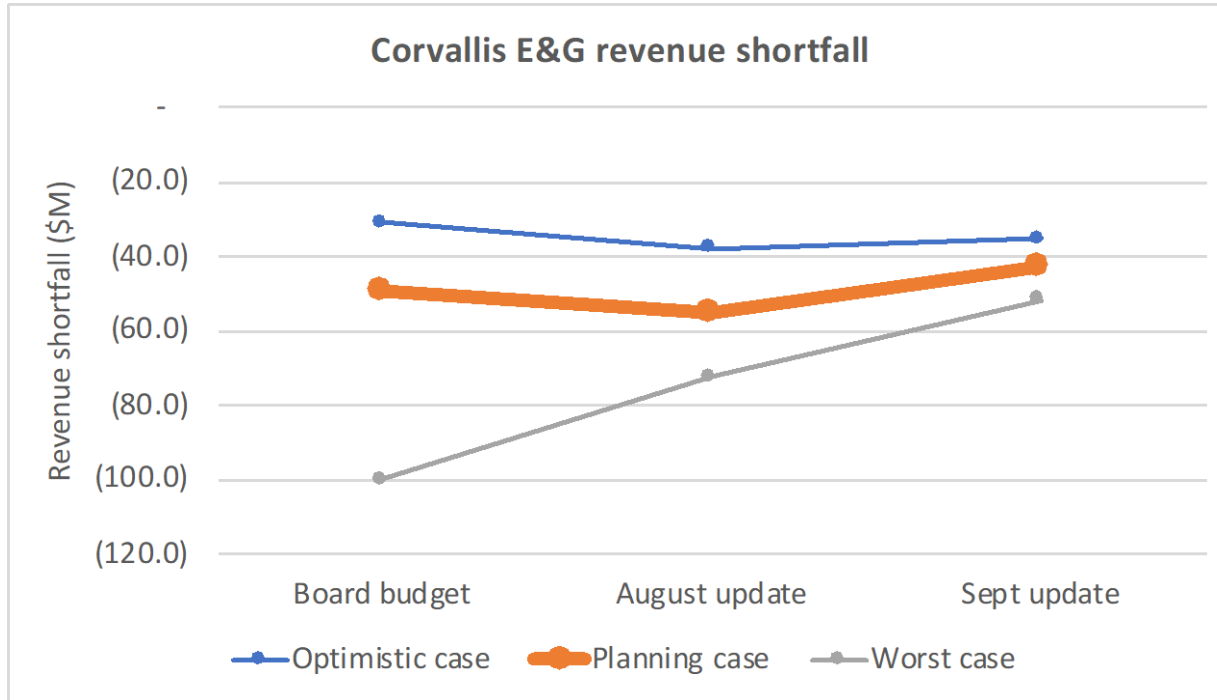
Goals for the Discussion

- What are the changes since August?
- What are the current “best estimate” and “worst case”?
- What are the unknowns and strategies?
- Next key steps and dates?

What has changed since May?

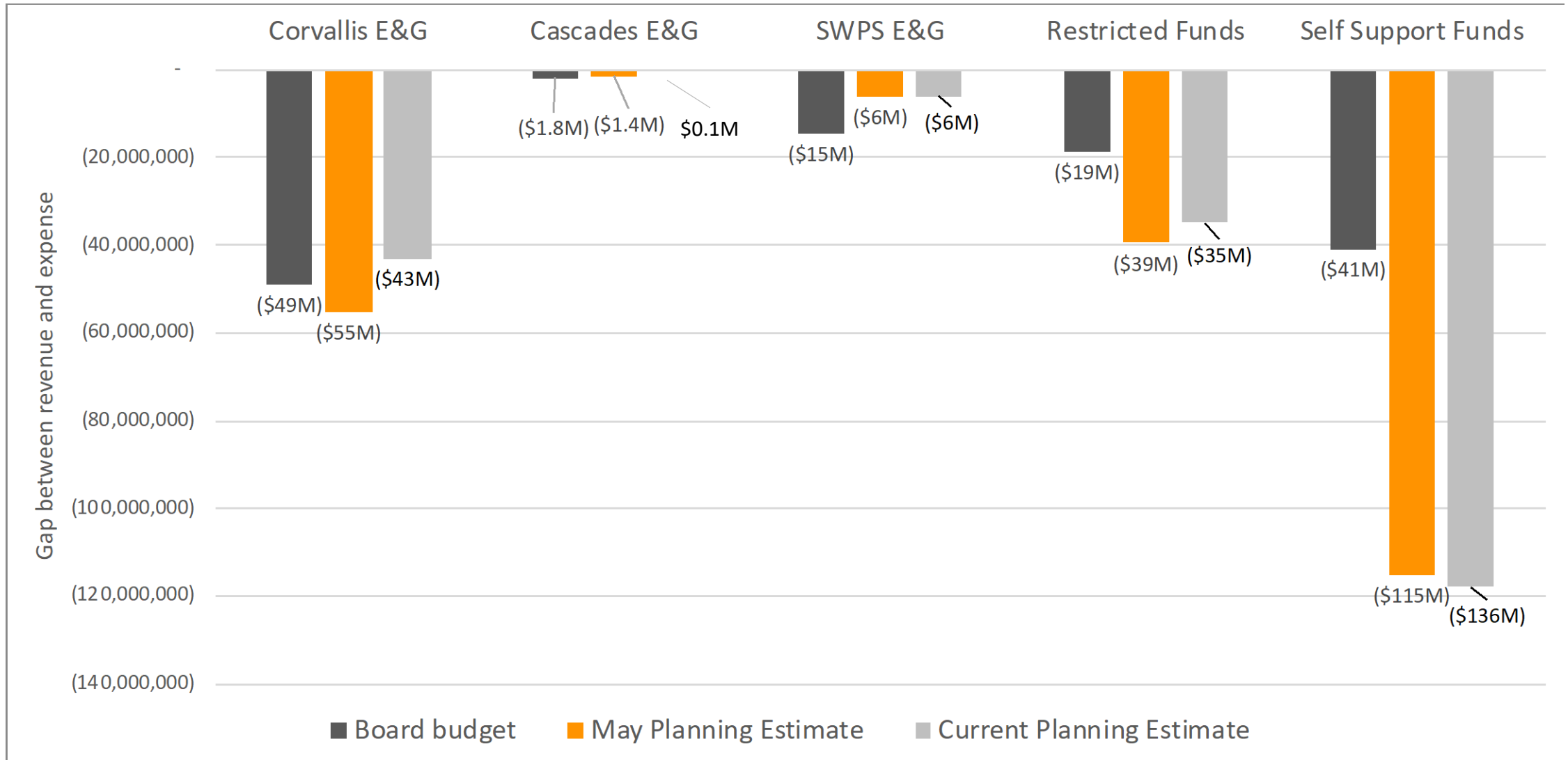
- Enrollment stronger than expected
 - Ecampus up significantly more than projected in May
 - Graduate and professional trends complex (residents down a lot, non-resident up a lot)
 - Corvallis undergraduate down more than projected in May but improving
 - Cascades showing growth over last year
- Public health uncertainty and changing delivery mode is shifting enrollment patterns and impact is still fluid
- Athletics planning continues to evolve
- Housing and Dining continues to face a significant challenge
- Salary reduction implemented September 1st

Where are the projections now?



- Cases are converging but uncertainties remain substantial
- A 1% variance in Corvallis E&G projections is about \$6.3M
- A 1% variance in all funds projections is about \$14.7M

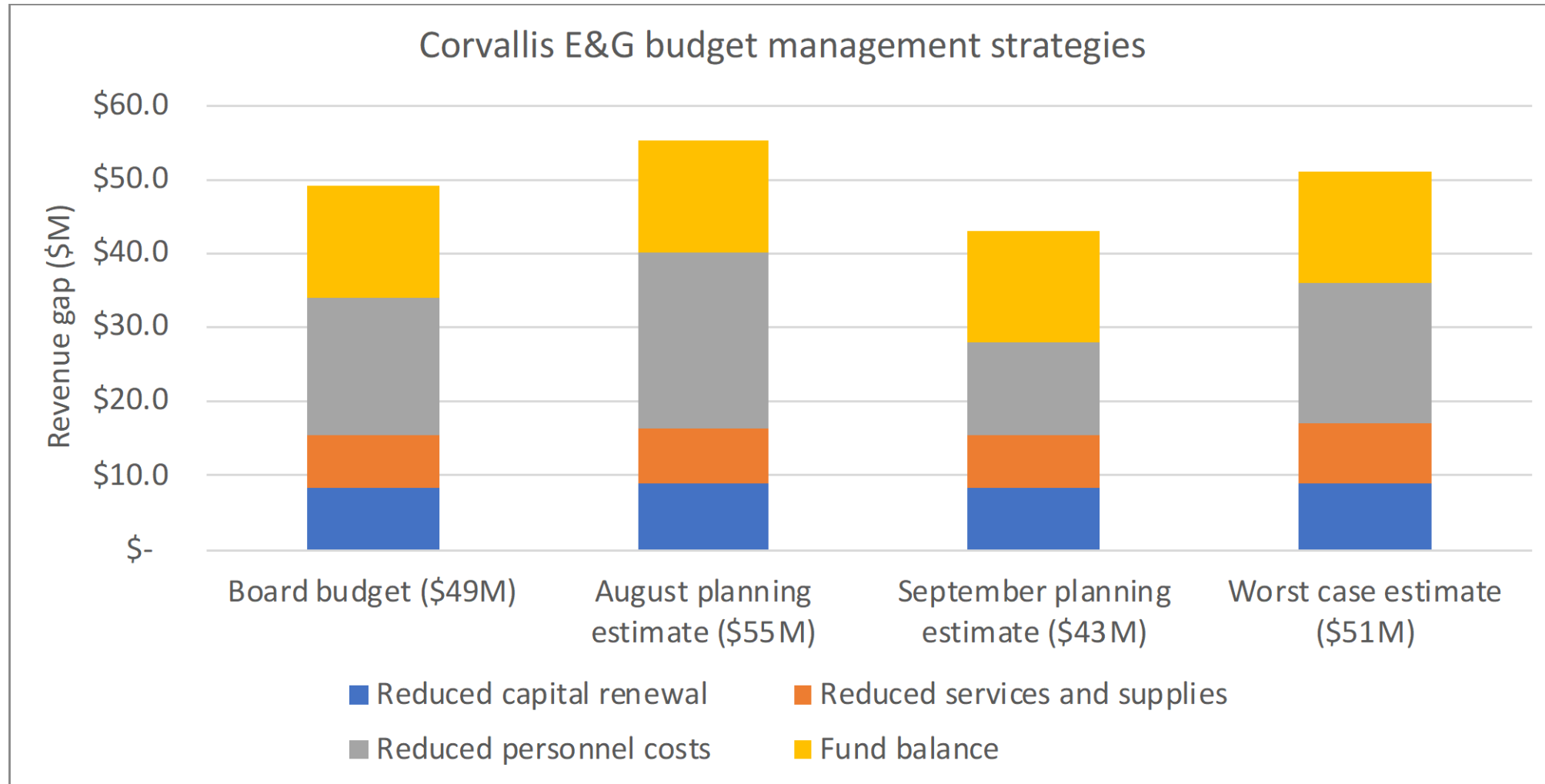
Where are the projections now?



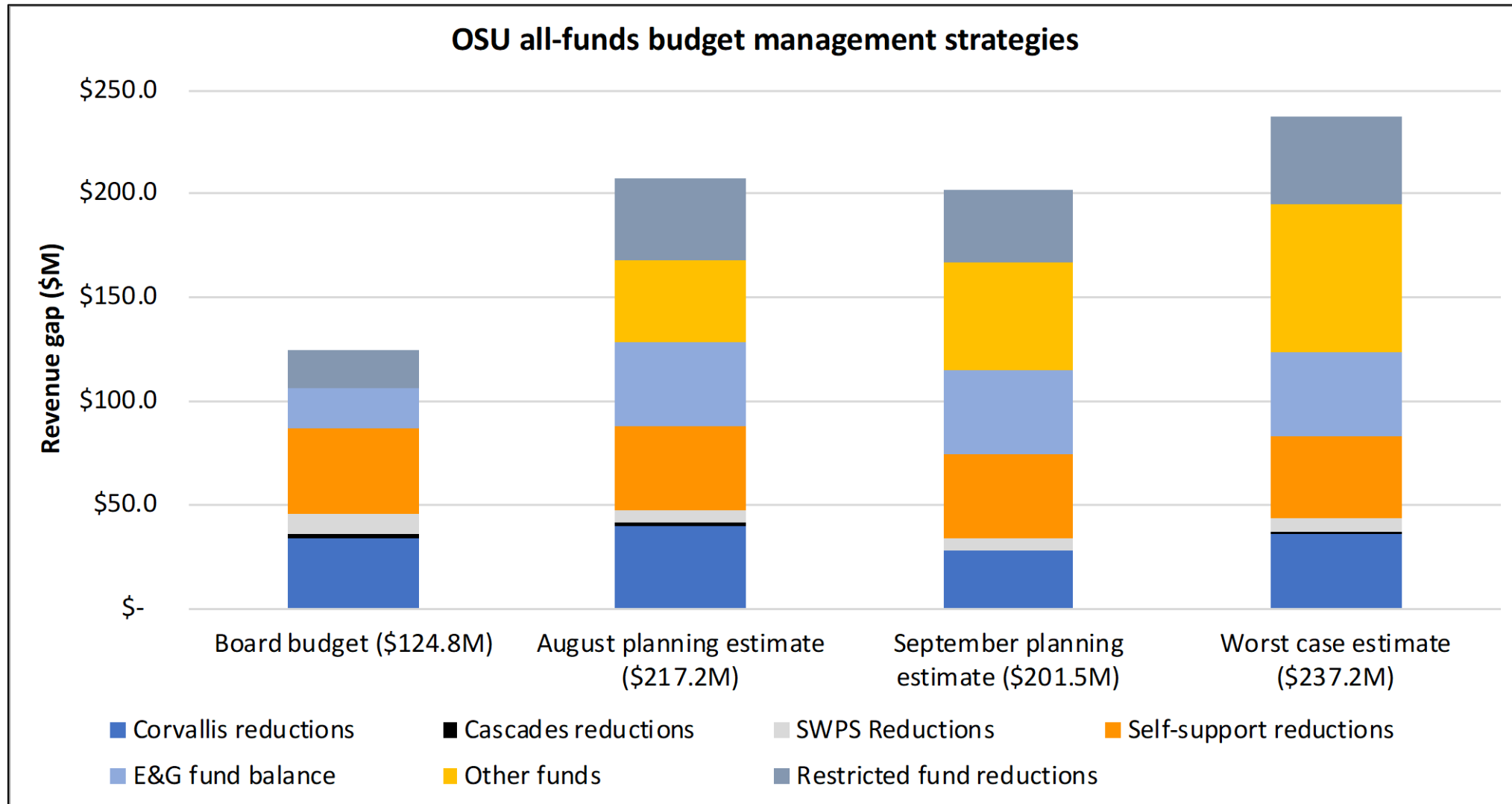
What are the uncertainties?

- Enrollment is stronger than expected but students may make decisions at later stages than is typical, all the way to the final refund deadline in mid-October
- There may be continued declines in housing contracts as we approach the start of term
- The structure and size of any Federal stimulus package remains uncertain
- Fall and winter Athletics planning remains in flux

What are the strategies?



What are the strategies?



Strategic decisions in budget strategies

- Progress on SP4.0 (informed by the current situation) including:
 - Investment in Student Affairs to support programs and student progress
 - Comprehensive strategic planning in Information and Technology
 - Investment in Enrollment Management to improve recruitment and retention and improved pathways for transfer students
 - Revised capital renewal strategy to continue to make progress on facilities improvements
- Expense reduction approaches that preserve as much faculty and staff capacity as possible
- Consider long-term cash management and liquidity issues

Key dates and next steps

- September 23rd: First day of class
- October 4th: Last day for withdrawal with 100% refund
- October 18th: Last day for withdrawal 50% refund
- Ongoing: Engagement with federal congressional delegation on higher education and state support
- Ongoing: Assessment of budget projections and adjustments to salary reduction program as appropriate
- Ongoing: Discussions with Pac-12 on Athletics planning and bridge support
- Ongoing: Planning for worst case cash management strategies

Questions and discussion?