

*Resolution in Attachment 1 annotated in red text  
to reflect the March 16, 2017 Finance & Administration Committee recommendation*

## FY2018 Tuition Rates, Mandatory Fees and Student Incidental Fees and Operating Budget Outlook

The tuition and fee recommendations discussed here are part of a long-term financial strategy for the university that includes decreases in expenses through efficiencies in management and administrative costs at all levels, redirection of budget to the highest strategic priorities, modest increases in tuition and fee rates, and strategic enrollment growth in programs on and off the physical campuses of the university.

The ten-year business forecast recognized that long-term, predictable increases in state support are unlikely and that large tuition increases cannot sustain the mission of the university, much less its financial health and strategic priorities. Strategies for new enrollment growth and innovative efficiencies in delivering programs and services will be a necessary part of planning for some time. The tuition and budget recommendations discussed here are consistent with that ten-year forecast.

### SUMMARY OF RECOMMENDED CHANGES IN TUITION AND FEES FOR 2017-18

Under the Tuition and Fee Process adopted by the Board, the university considers a number of factors in developing tuition and fee recommendations for the Board. These include:

- Affordability for all students
- Access to a high-quality education
- Maintaining strong degree programs
- Undergraduate financial aid need and allocations to assist students with highest need
- Projected cost and revenue changes for FY2018, including projections for flat state funding in the 2017-19 biennium, important strategic commitments, and existing commitments
- Fall 2016 enrollments and enrollment targets for Fall 2017
- Comparisons of tuition rates with strategic plan peers
- Impact of tuition increases on enrollment for undergraduate students
- Any constraints from the legislature on setting tuition and mandatory fees

The principal recommendations for tuition changes include the following (rates apply to both Corvallis and Cascades campuses unless specifically noted):

<u>Undergraduate Tuition Category:</u>	<u>Proposed Change:</u>
Corvallis resident undergraduate .....	Scenarios included for discussion, up to 8%
Cascades resident undergraduate .....	Same as Corvallis increase up to 6%
Corvallis non-resident undergraduate <sup>1</sup> .....	1.99% or \$12/Student Credit Hour (SCH)
Cascades non-resident undergraduate <sup>1</sup> .....	1.99% or \$12/SCH
Honors College differential tuition.....	\$69 per term (to total of \$500 per term)

<sup>1</sup> This is the change in per credit hour rate; tuition includes a flat charge of \$100 for residents and \$335 for non-residents that will not change. Rate recommendations are in whole percentage points, actual charges are rounded to the nearest dollar. For example, the recommended rate increase for non-resident undergraduates is 2%; the aggregate rate increase for a student taking 15 credit hours would be 1.99%.

Other per credit differential charges <sup>2</sup> .....	No increase
Ecampus undergraduate .....	Same as resident Corvallis increase up to 5%
Corvallis summer undergraduate .....	Same as resident Corvallis increase up to 8%
Cascades summer undergraduate .....	Same as resident Corvallis increase up to 6%

<b><u>Graduate Tuition Category:</u></b>	<b><u>Proposed Change:</u></b>
Resident graduate.....	1.56% or \$7/SCH
Non-resident graduate .....	4.46% or \$36/SCH
Doctor of Pharmacy .....	3.0% (all terms including summer)
Doctor of Veterinary Medicine .....	3.0% (all terms including summer)
MBA <sup>3</sup> .....	Transition to SCH pricing from plateau pricing
Cascades MS in Counseling <sup>3</sup> .....	Transition to SCH pricing from plateau pricing
Cascades MAT <sup>3</sup> .....	Transition to SCH pricing from plateau pricing
Cascades MFA <sup>3</sup> .....	Transition to SCH pricing from plateau pricing
Other per credit differential charges .....	No increase
Graduate Ecampus .....	1.59% or \$7/SCH
Graduate summer .....	1.56% or \$7/SCH

<b><u>Mandatory Enrollment Fees:</u></b>	<b><u>Proposed Change:</u></b>
Corvallis, academic year .....	4.29% or \$23.59 per term
Cascades, academic year .....	49.5% or \$97 per term
Corvallis, summer .....	2.96% or \$11.75 per term
Cascades, summer .....	0.0% or \$0 per term

The following corrections are also recommended:

- Graduate rates for Cascades summer tuition tables for 2017 should be the same as for Corvallis.
- The Doctor of Veterinary Medicine tuition tables for summer 2017 rates were incorrectly calculated.
- The rates for graduate degrees in Medical Physics can be dropped as that program is now managed entirely by Oregon Health & Science University (OHSU).<sup>4</sup>

**Recommendations from the University Budget Committee (UBC)**

The UBC, which is charged with making formal tuition recommendations to the Provost, considered a number of tuition scenarios. Every scenario considered (Table 1) leaves a significant gap between projected expenses and projected revenues. The UBC could not reach consensus on undergraduate rates because of the complex relationships when considering loss in program quality when expense reductions are necessary, enrollment loss with increased tuition, the need for increased financial aid, and the individual costs to students. In the end, a

<sup>2</sup> Charges for per credit hour differential tuition are added to base tuition rates. Students in a program like Engineering, which has a \$51/SCH differential tuition for professional students, will see an increase in their tuition rates because of the increase in base tuition, even though the differential charge will not increase.

<sup>3</sup> These are professional degrees. Proposed changes are made after consideration of local expense escalation and national norms for similar professional schools. The changes would be phased in for the three Cascades degree, with a plateau at 12-15 credits for FY2018 (from 9-16 credits now) and no plateau in FY2019.

<sup>4</sup> OSU still offers the program but it has moved the management to OHSU as most of the curriculum is delivered there and the number of students enrolled is small. OSU's costs are covered in an agreement with OHSU.

majority of the committee preferred a recommendation of a 4% increase in resident undergraduate rates (with 1% – or 25% of the recommended increase – allocated entirely to need-based financial aid) and a 2% increase for non-resident undergraduate rates (with 0.5% being allocated to need-based financial aid). There were, however, members in support of rate changes in resident tuition from 0% up to 8%.

The UBC recommends that the Board consider its resident undergraduate tuition recommendation in reference to several scenarios, including:

- The recommended 4% resident undergraduate and 2% non-resident undergraduate increase,
- A 5% increase in resident undergraduate rates, and
- A 6% increase in resident undergraduate rates.

In each scenario, assume that 1% of the resident tuition increase and 0.5% of the non-resident tuition increase is allocated to additional need-based financial aid.

In considering these scenarios, the UBC recommends:

- Bracketing the scenarios with ones assuming no undergraduate tuition increases and one with an 8% resident undergraduate and 2% non-resident undergraduate increase (this is judged to be as high as rates could go before enrollment losses are too high to be consistent with OSU's strategy and mission),
- Assessing the size of likely expense reductions required in each scenario, and
- Considering the complexities of balancing resident tuition rates, the level of state support, the concerns about the impact of expense reductions, and diversity of opinions about increases in tuition from faculty and students.

Table 1 provides the details for each of the scenarios described above. This approach also provides the Board an opportunity to consider recommending multiple rates for resident undergraduate tuition, with the effective rate dependent on the final level of state funding.

The impact of flat state funding on resident students is significant. It increases costs for many students; reduces the availability of financial aid; impacts access to classes, advisors, and other student services; and has lasting economic impact on individual students and on the state. In setting tuition rates, there are two strategies the Board could consider (and the materials here are structured to support that discussion):

1. Recommend one resident tuition rate at the current level of state funding, and one (or more) lower rates tied to specific increases in state funding above the Governor's Recommended Budget. This approach requires a commitment to the higher rate if additional state funding does not materialize. The uncertainty in final tuition rates also could have an impact on student recruiting.
2. Recommend a single tuition rate, but specify how additional state funding would directly impact students. Impacts might include increased financial aid for resident students, additional advisors, emergency grant funding, advisors for community college transfer students to facilitate Oregon Promise students moving to four-year universities, full funding of a certain number of Bridge to Success students, restoration of cuts to student services that would otherwise be required, etc. This approach may be more complex to explain to legislators and more difficult to advocate for.

A complete listing of recommended tuition and mandatory fees is provided in Exhibit A of the Board Resolution in Attachment 1 (resident tuition rates calculated at the 4% level for illustration). Tables 4 and 5 show the effect of all rate changes on program rates for students taking typical credit hour loads.

**Table 1: Undergraduate tuition scenarios.** The UBC recommends planning at the Governor’s Recommended Budget level of state funding and a majority prefers the resident undergraduate tuition recommendation in Scenario B (shaded). However, if the level of state funding does not increase beyond the Governor’s Recommended Budget (which is flat), the recommendation may need to be somewhat higher for resident undergraduates. Undergraduate enrollment is modeled to decline with tuition increases based on historical data (about 100 fewer resident students at 4% and as many as 350-550 fewer resident students at 8%). The additional financial aid is intended to help decrease that enrollment decline. The first scenario above 0% (Scenario B) was set at 4% because a budget gap of about \$20M was considered as high as could be considered without damaging academic program delivery.

State Change	A. Resident / Non-resident tuition: 0% / 0%	B. Resident / Non-resident tuition: 4% / 2% (4.13% / 1.99%)	C. Resident / Non-resident tuition: 5% / 2% (4.65% / 1.99%)	D. Resident / Non-resident tuition: 6% / 2% (5.68% / 1.99%)	E. Resident / Non-resident tuition: 8% / 2% (7.75% / 1.99%)
<b>Co-chair’s budget estimate +5.3% for biennium</b> (+1.13% for FY2018 over FY2017) <b>\$702.4M PUSF*</b>	<b>Annual Gap: -\$23.0M to -\$25.5M</b>  Financial aid increase: \$1.6M  \$0 increase residents \$0 non-residents	<b>Annual Gap: -\$16.6M to -\$19.9M</b>  Financial aid increase: \$3.41M  \$360 increase residents \$540 non-residents	<b>Annual Gap: -\$15.9M to -\$19.4M</b>  Financial aid increase: \$3.50M  \$405 increase residents \$540 non-residents	<b>Annual Gap: -\$15.1M to -\$18.8M</b>  Financial aid increase: \$3.61M  \$495 increase residents \$540 non-residents	<b>Annual Gap: -\$13.8M to -\$18.2M</b>  Financial aid increase: \$3.79M  \$675 increase residents \$540 non-residents
<b>Governor’s Recommended Budget +0% for biennium</b> (-3.1% for FY2018 over FY2017) <b>\$667.3M PUSF</b>	<b>Annual Gap: -\$27.1M to -\$29.6M</b>  Financial aid increase: \$1.6M  \$0 increase residents, \$0 non-residents  <i>\$6.4 to \$5.6M less than Scenario B</i>	<b>Annual Gap: -\$20.7M to -\$24.0M</b>  Financial aid increase: \$3.41M  \$360 increase residents \$544 non-residents	<b>Annual Gap: -\$20.0M to -\$23.5M</b>  Financial aid increase: \$3.50M  \$405 increase residents \$544 non-residents  <i>\$0.5 to \$0.7M more than Scenario B</i>	<b>Annual Gap: -\$19.2M to -\$22.9M</b>  Financial aid increase: \$3.61M  \$495 increase residents \$544 non-residents  <i>\$1.1 to \$1.5M more than Scenario B</i>	<b>Annual Gap: -\$17.9M to -\$22.3M</b>  Financial aid increase: \$3.79M  \$675 increase residents \$544 non-residents  <i>\$1.7 to \$2.8M more than Scenario B</i>

\*PUSF is the Public University Support Fund, the principal part of state support to the universities

**Other tuition rate proposals:** Graduate resident tuition +1.5%, graduate non-resident tuition +4.5%, Pharmacy and Vet Med tuition +3%, Ecampus undergraduate at resident undergraduate rates up to 5%, Ecampus graduate at 1.5%, summer term at resident undergraduate rate, no increases in differential tuition except for Honors College (from \$431 per quarter to \$500 per quarter), MBA tuition proposed to move to per credit hour charges. No increases in building fee, distance education fee, or matriculation fee; other fees recommended by ASOSU.

## TUITION AND FEE RECOMMENDATION PROCESS AND STUDENT CONSULTATION

### *Tuition Rates:*

The UBC is charged with developing proposals on tuition rates for recommendation to the Provost. This includes all base tuition rates (Corvallis, Cascades, Ecampus, and summer), differential tuition rates, and professional tuition rates. Committee membership includes faculty, staff, and student representatives<sup>5</sup>. This year, the university also established a Student Budget Advisory Council (SBAC) with 25 student members from different colleges and campus communities to provide advice to the UBC. Two students co-chaired the SBAC with the director of budget and fiscal planning and were invited to participate in UBC meetings.

The SBAC met seven times in fall quarter through February 2017. The group (attendance varied from 5 to 12 members) reviewed information on the university budget, expense distribution, cost and revenue projections, and a variety of other topics. The group discussed ideas about expense reductions, program priorities, and strategies for tuition. The comments, ideas and discussions from those meetings were shared with the UBC. As the UBC considered its recommendations over eight meetings, as well as a variety of background information and projections, periodic updates were shared with the Faculty Senate Budget and Fiscal Planning Committee.

Both the UBC and SBAC spent substantial time considering the impact of tuition increases on financial need and on overall enrollment. OSU's undergraduate student population has a bimodal distribution of need (Figure 1). Forty percent of resident undergraduate students fall in the highest need category, as measured by expected family contribution. Both UBC and SBAC endorsed strategies that included standard increments in financial aid but also an additional allocation to need based aid equivalent to the net revenue from one percentage point of a resident undergraduate rate increase and one-half percentage point of a non-resident undergraduate rate increase. Each of the scenarios in Table 1 includes that additional financial aid in the estimates.

The groups also considered the impact of tuition increases on enrollment, particularly since tuition increases can disproportionately affect students who have the most financial need, are first-generation students, and come from communities with less historical participation in higher education. Since the recession, there is no robust data on the sensitivity of enrollment to tuition increases. The Budget Office looked at patterns of OSU enrollment growth rate changes with increases in resident and non-resident tuition through the last five years, which included the change to per credit hour pricing. This showed significant sensitivity of enrollment to tuition increases for non-resident U.S. students and new freshmen, and lesser (but some) sensitivity for international students and resident students. The Budget Office developed models of enrollment changes with tuition increases (starting from estimates of increases at no tuition change) and used these to estimate net revenue in the different scenarios. The models were compared to older national studies and to enrollment estimates from a consultant working with

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<sup>5</sup> Scott Ashford (Engineering), Sherman Bloomer (Budget and Fiscal Planning), Susie Brubaker-Cole (Student Affairs), Bob Cowen (HMSC), Jennifer Dennis (Graduate School), John Killefer (Animal and Rangeland Sciences), Dan Edge (Agricultural Sciences), Kate Hunter-Zaworski (Budget and Fiscal Planning Committee, Faculty Senate), Mark Johnson (ASBC), Jordan Langeliers (ASCC), Kate Peterson (Enrollment Management), Kelly Sparks (OSU-Cascades), Christian Schuster and Mackenzie Olson (ASOSU), Denise Lach (Public Policy), Virginia Lesser (Statistics), Lisa Templeton (Ecampus), Andres Lopez (Graduate Student Representative), Steven Miller and Jasen Phillips (Student Budget Advisory Council).

Enrollment Management and the results were generally consistent. The models do have significant uncertainty.

The models showed very clearly that non-resident enrollments declined significantly enough with an increase higher than 4% that net overall OSU tuition revenues declined. Given the uncertainties in the model, the UBC felt that a 2% increase was as high as could be considered prudent. Once enrollment is lost in a non-resident community, it can take several years to build that enrollment back up, so the committee thought it best to be conservative in non-resident rates, since long term enrollment growth in non-resident students is a goal in the ten-year forecast.

Resident enrollments are sensitive to tuition rates, but less so than for non-residents (Figure 2), and the specific impact is sensitive to the assumptions in the modeling. In all cases, the revenue per percentage point of tuition decreases after about 3%. The more conservative model shows net revenues decline after increases of 9%. The more optimistic case shows revenues increasing modestly per percentage point to increases as high as 14%. However, both models show declines in resident enrollment in the hundreds of students at rate increases of 8%, not tens of students. The issue in setting resident tuition rates is not only the net revenue each rate generates, but it is also the number of students that are lost as tuition rate increases go up. These discussions led the majority of the UBC to favor a recommendation of a 4% increase.

The UBC forwarded recommendations to the Interim Provost. With his approval, the proposals were made public and discussed with the university community. These discussions included conversations with Faculty Senate, open forums with students, and meetings with various student groups including Recreational Sports student staff, OSU Program Council, Student Affairs Communications and Marketing, ASOSU Board, Barometer staff, Student Health Advisory Board, Intra-fraternity Council and Panhellenic Council, MU Program Council and student employees, Orange Media Network, Resident Housing Assistants, and the Student Incidental Fee Committee. These discussions will continue until shortly before the Board meetings are held on March 16 and 17. The comments and concerns to date are noted later in the docket. The final set of comments from the university community will be reviewed at the Board meeting.

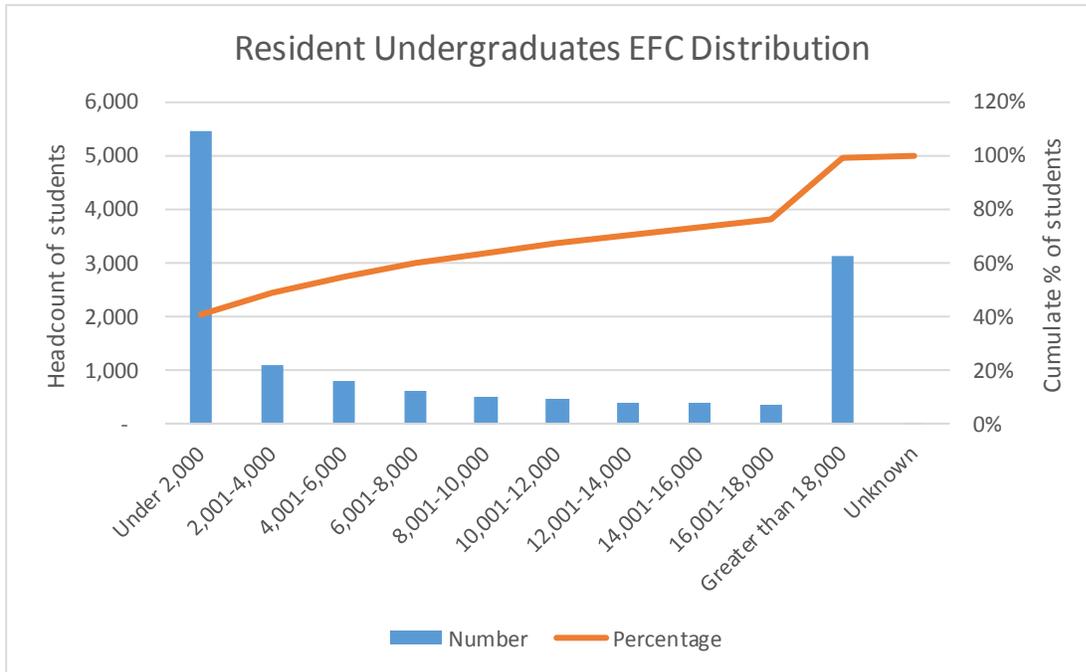
#### *Mandatory Enrollment Fees:*

The UBC process described above develops recommendations for the building fee, distance education fee, and matriculation fee. No increases were recommended in any of these charges.

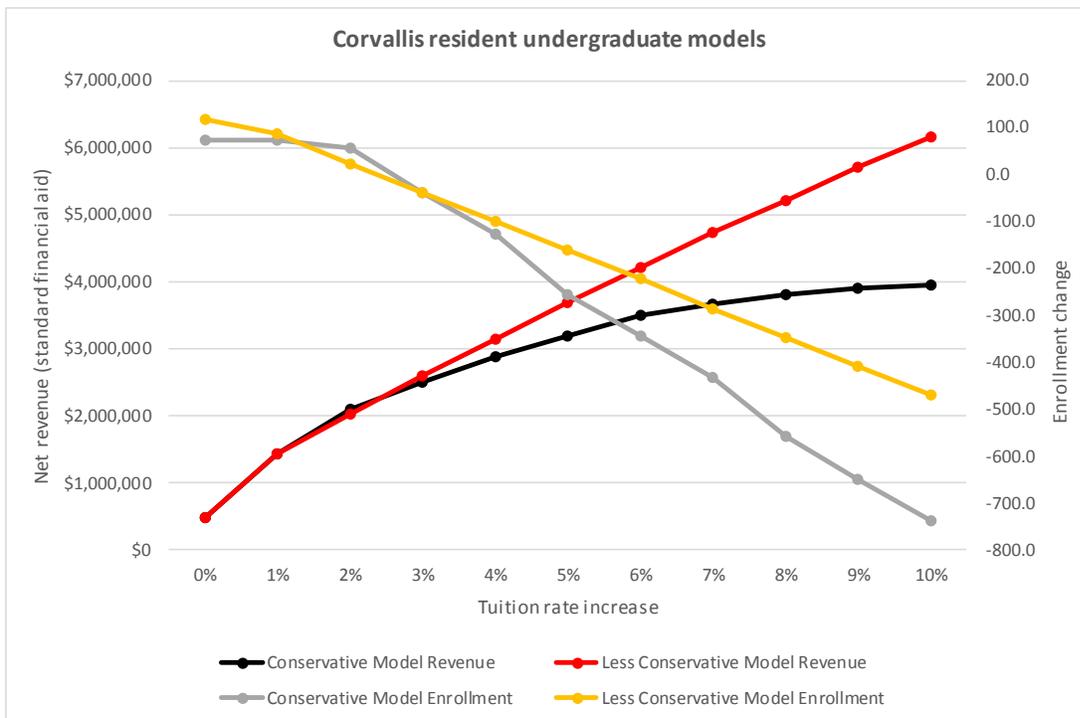
Student committees recommend other mandatory fees at both campuses. In Corvallis, the Student Incidental Fee Committee (SIFC) reviews budgets and requests for Student Health Services fees, Counseling and Psychological Services fees, and fees for a variety of student programs. SIFC presents a fee proposal to the joint houses of ASOSU's legislative branch for approval. ASOSU approves the fees or returns them for mediation. This year the fee for Athletics was returned for mediation. The final fee proposals are signed by the ASOSU president and forwarded to President Ray for recommendation to the Board.

At Cascades, the student fee committee develops recommendations for fee increases and new fees. These are approved by the Associated Students of Cascades Campus (ASCC), then by Vice President Johnson, and then forwarded to President Ray for recommendation to the Board.

**Figure 1:** Distribution by headcount of Expected Family Contribution (EFC) for resident undergraduate students. EFC is a measure of a student’s eligibility for federal aid; a lower EFC indicates higher financial need. The orange line shows the cumulative percentage of students at or below a particular EFC.



**Figure 2:** Two models of change in net tuition revenues (after increased financial aid) and undergraduate resident headcount enrollment with percentage increases in resident undergraduate tuition rates. Revenue growth slows after 4% increases, and there is significant loss of enrollment (more than 100 students) after 4% increases. Models are based on rates of change in enrollment with tuition increases the last five years.



## BUDGET OUTLOOK FOR FY2018

The UBC, SBAC, and Faculty Senate Budget and Fiscal Planning Committee all reviewed projections for FY2018 Education and General (E&G) expenses and revenues for Corvallis (Table 2), particularly in reference to the expense reductions that would be required in various scenarios. Cascades budget projections include planning for continued enrollment growth, as well as new staff and expenditures to support those students.

The overall budget outlook is challenging. Issues include a proposal for flat funding because of resource constraints in projected state budgets, increased sensitivity of students and families to increased tuition rates, significantly increased costs for retirement and health benefits, and the need to make commitments to critical strategic initiatives.

The revenue estimates in Table 2 used the 4% resident tuition scenario with enrollment growth estimates of 0% for Corvallis resident undergraduates, 2-3% in non-resident undergraduates, about 2.5% in graduate, and 12% in Ecampus credit hours. Student growth at Cascades is estimated at about 9-10%. State revenues were assumed to decline about 3.1%, consistent with funding levels at the Governor's Recommended Budget. Other revenues (overhead recovery from grants and contracts, sales and services revenues, and interest revenues) were projected based on recent historical trends.

Expense projections include the following three components:

- About \$20M for inflationary factors on current costs, including salary increases (3% mid-year for unclassified employees and contracted increases for represented employees), benefit increases (about 16% for retirement and 5% for health insurance), and general inflation on services and supplies.
- About \$9.1M for estimated expenditures to support program growth and quality associated with enrollment growth. These were based on historical trends of growth over inflation for the last two years.
- About \$19.4M in new expense commitments to meet strategic goals, address critical infrastructure issues, and meet existing commitments. These include:
  - \$7.1M for the student success initiative (\$5M new funding and \$2.1M shifted from one-time Foundation funds)
  - \$1.7M for academic investments in Engineering, Public Health and Human Sciences, and Earth, Ocean, and Atmospheric Sciences
  - \$1.0M for OSU Foundation to add staff in preparation for the next campaign
  - \$1.2M for Athletics as part of the athletics financial sustainability plan
  - \$5.0M to begin a capital renewal fund for building repair and to offset depreciation
  - \$1.1M for staffing to support the eProcurement system, a data analyst, improved contracting services, and an additional student advocate
  - \$0.8M for public safety initiatives including staffing in Public Safety and the Oregon State Police and support for efforts by the City of Corvallis
  - \$1.5M in other costs including support for child care, paid parental leave, and infrastructure projects including Gilkey Hall and the steam tunnel replacement

The projected expense increments total about \$48M (Figure 3). At the 4% resident tuition scenario, about 21% of that growth would be covered by revenue increases from tuition rate

changes, about 31% from revenues from enrollment growth, 2% from other revenue growth, and the balance (45%) from expense reduction, fund balance, or budget redirection.

Budget projections for Cascades are constrained by state funding and tuition rate decisions, but the largest impact on revenues is growth of enrollment. The tuition recommendations from UBC consider the need to grow enrollment as the most important driver of revenue. At the 4% resident undergraduate rate increase scenario, Cascades projects an operating deficit of about \$1.2M, which has been part of the planning since last year.

One of the constraints on the FY2018 budget is the level of state funding. The Governor's Recommended Budget provided no additional funding<sup>6</sup> for Oregon's seven public universities for the biennium. The presidents have advocated for a \$100M addition to the Public University Support Fund (PUSF) to keep tuition increases under 5%, hold students harmless for the cost increases in Oregon's retirement and health insurance programs, and restore the level of state support that existed in 2007.

OSU receives about 31% of the PUSF. The projected increases in the FY2018 budget with increased biennial allocations to the PUSF are shown in Table 3. The legislature will not complete their deliberations until late June or early July. There are two ways the Board could consider the uncertainty of state funding. One is to recommend multiple tuition rates, each dependent on a certain level of state funding. This is the strategy the University of Oregon has pursued. The other is to specifically identify how additional state funding would be used to support Oregon students (such as need-based aid for resident students, additional advisors, emergency grant funding, advisors for community college transfer students to facilitate Oregon Promise students moving to four-year universities, full funding of a certain number of Bridge to Success students, restoration of cuts to student services that would otherwise be required, etc.).

The most significant uncertainty in projections of gross tuitions is for international students. The current political discussions in the United States and uncertainty around future rules for certain categories of visas have the potential to discourage international students from deciding to attend OSU or deciding to return if they have already enrolled. Enrollment Management is working closely with INTO-OSU to monitor projections for international student enrollments.

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<sup>6</sup> Flat biennial funding produces a 3.1% decrease in state funding from FY2017 to FY2018, because the state only releases 49% of the appropriation in the first year of the biennium.

**Table 2:** Revenue and expense projections for Corvallis Education & General funds assuming a 4% resident undergraduate tuition increase and a \$3.5M reduction in state funding. (F&A recovery is the overhead costs paid by externally funded grants and contracts.)

<b>Revenue projections</b>			
	<b>FY17 Budget</b>	<b>FY18 Projections</b>	<b>Change</b>
State funding:	\$110,244,138	\$106,793,329	-3.1%
F&A Recovery	\$37,920,000	\$38,678,400	2.0%
Other Revenues	\$22,334,321	\$22,753,743	1.9%
Gross tuition and fees	\$380,103,299	\$407,087,321	7.1%
Tuition waivers	-\$35,437,438	-\$39,024,976	10.1%
<b>Total</b>	<b>\$515,164,320</b>	<b>\$536,287,817</b>	<b>4.1%</b>

<b>Expense projections</b>			
	<b>FY17 Budget</b>	<b>FY18 Projections</b>	<b>Change</b>
Salaries	\$227,017,616	\$237,458,255	4.6%
Benefits	\$112,734,336	\$123,179,377	9.3%
Graduate Student pay, benefits	\$51,017,976	\$52,917,633	3.7%
Services and Supplies	\$97,966,866	\$103,395,481	5.5%
Other costs and transfers	\$20,059,149	\$21,042,189	4.9%
	\$508,795,943	\$537,992,935	5.7%
Strategic increments	\$0	\$19,392,313	
<b>Total</b>	<b>\$508,795,943</b>	<b>\$557,385,248</b>	<b>9.5%</b>

<b>Balance</b>	<b>\$6,368,377</b>	<b>-\$21,097,431</b>
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**Table 3:** Projected revenue increase for Corvallis and Cascades with increased biennial state funding for Oregon’s public universities (amounts in millions of dollars).

	<b>FY18 Increment</b>	
	<b>Corvallis</b>	<b>Cascades</b>
<b>Biennial state funding over \$665M</b>		
\$0 (Governor’s Budget)	\$0.00	\$0.00
\$10	\$1.44	\$0.09
\$20	\$2.87	\$0.18
\$30 (about co-chairs budget)	\$4.31	\$0.27
\$40	\$5.75	\$0.37
\$60	\$8.62	\$0.55
\$80	\$11.50	\$0.73
\$100	\$14.37	\$0.92

**Figure 3:** Distribution of principal expense components and revenue contributions for the Corvallis campus assuming Scenario B tuition rate changes of 4% for resident undergraduate and 2% for non-resident undergraduate.



## TUITION AND FEE RECOMMENDATIONS

Tables 4 and 5 provide a summary of tuition rates. These are calculated on an annual basis for an undergraduate student taking 15 credits per quarter and a graduate student taking 12 credits per quarter. The rates for resident undergraduates shown are calculated at a 4% increase for illustration; the UBC referred a set of scenarios to the Board for discussion that may be different than 4%. Each additional percentage point increase is a \$45 to \$90 increase (depending on rounding) in annual tuition cost for a resident undergraduate student taking 15 credits per quarter.

### Undergraduate Tuition Rates:

**Corvallis resident undergraduate:** The majority of the UBC preferred a recommendation of a 4% increase, but the committee referred several scenarios to the Board for consideration (Table 1), with rate increases up to 8%.

**Cascades resident undergraduate:** The increase for resident undergraduate rates would be the same as for Corvallis, up to 6%. The representatives from OSU-Cascades felt that rates above 6% would be detrimental to efforts to build enrollment at the campus and recommend that the Cascades rate increase by no more than 6%, even if the Board recommends a higher rate for Corvallis.

**Non-resident undergraduate:** The consensus recommendation was a 1.99%<sup>7</sup> or \$12/SCH increase. This was informed by a recognition of the sensitivity of non-resident enrollment to increases and the goal in the ten-year forecast to grow non-resident enrollment. These rates are the same at Corvallis and Cascades.

**Honors College differential tuition:** The proposed increase is \$69 per quarter (to a total of \$500 per term). This is the second year of a two-year increase approved last March. The Honors College has provided scholarship support to assist students with need and will continue to maintain that scholarship support. The differential tuition rate is not expected to change for at least two years.

**Other per credit differential charges:** There are a number of undergraduate programs that charge differential tuition as an additional per credit hour charge added to base tuition. These include majors in Engineering (pre-Engineering and professional Engineering), Business, and Forestry. No increase is recommended in any of these charges. Tuition for these programs is the same at Cascades and Corvallis.

**Ecampus undergraduate:** The recommendation is that the rate increase be the same as for Corvallis resident undergraduates, up to 5%. Because Ecampus recruits students in a national market, it was considered important to keep the tuition costs at a competitive level, and a 5% increase is considered the highest that would be prudent.

**Corvallis summer undergraduate:** These rates are recommended to increase at the same rate recommended for Corvallis resident undergraduate tuition.

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<sup>7</sup> Actual rate increases may vary by a few tenths or hundredths of a percentage point from the committee recommendation as actual charges per credit hour are rounded to the nearest whole dollar.

**Cascades summer undergraduate:** The increase for resident undergraduate rates would be the same as for Corvallis, up to 6%.

Graduate Tuition Rates:

**Resident graduate:** This rate is somewhat high compared to peers (Table 6) and the recommendation for a 1.56% or \$7/SCH is a continuation of a multi-year strategy of low increases until the rate is at a level closer to peers.

**Non-resident graduate:** This rate is significantly lower than peers (Table 6) and the recommendation for a 4.46% or \$36/SCH increase is a continuing strategy to raise this rate to be comparable to peers in a few years.

**Doctor of Pharmacy:** This is a largely full-time professional program and rate recommendations are made in reference to national rates for schools of Pharmacy. The recommended increase of 3.0% (for all terms including summer) keeps the rate in the lower third of Pac-12 pharmacy programs.

**Doctor of Veterinary Medicine:** This is an entirely full-time program and the recommended increase 3.0% (all terms including summer) keeps the rates consistent with peer institutions.

**Master of Business Administration (MBA):** The College of Business requested a change for the MBA degree to per credit hour pricing for residents and non-resident from the current plateau structure which has a flat price from 9 to 16 credits. This change would more appropriately price the degree, encourage students to take appropriate course loads, and align the charges with the growing online MBA program. While the change would increase the price for students taking 12 credit hours per term by 33-36%, most students in the program are taking 10 credits or less. The College has committed to providing financial support for any continuing students affected by the pricing change.

**Cascades Master of Science (MS) in Counseling:** Cascades has requested a change to per credit hour pricing for the MS in Counseling, to \$450 per credit for residents and \$807 per credit for non-residents. The proposed change shifts from the current 9 to 16 credit plateau to a 12 to 15 credit hour plateau in FY2018, then goes entirely to per credit hour charges in FY2019. The number of students in the program is small, and Cascades has committed to providing financial aid for any continuing students affected by the change in pricing. The same is true for the following Cascades Master of Arts in Teaching and Master of Fine Arts degree proposals.

**Cascades Master of Arts (MA) in Teaching:** The proposal for the MA in Teaching degree is the same as that for the MS in Counseling. Cascades has committed to providing financial aid for continuing students affected by the change in cost. The proposed change shifts from the current 9 to 16 credit plateau to a 12 to 15 credit hour plateau in FY2018, then goes entirely to per credit hour charges in FY2019.

**Cascades Master of Fine Arts (MFA):** The MFA degree offered at Cascades is a low-residency program (four ten-day residencies over the two-year program). The recommendation is to change to per credit hour pricing from plateau pricing at a rate of \$450/student credit hour for both residents and non-residents, similar to the Ecampus rate. The proposed change shifts from the current 9 to 16 credit plateau to a 12 to 15 credit hour plateau in FY2018, then goes entirely to per credit hour charges in FY2019. Removing the plateau will result in a 33% effective increase per credit for full-time residential students and a 26% reduction for non-residential students.

**Other per credit differential charges:** There are differential charges added to base graduate tuition for Engineering graduate programs and the Master of Public Health degree in the College of Public Health and Human Sciences. No increase is recommended in these rates.

**Medical Physics:** OSU's tuition tables for master's and doctoral degrees in Medical Physics are recommended to be dropped as OHSU now manages the program and student enrollment.

**Graduate Ecampus:** The recommendation is for a 1.59% or \$7/SCH increase. Rates are the same for residents and non-residents.

**Graduate summer:** The recommendations is for a 1.56% or \$7/SCH increase. Rates are the same for residents and non-residents.

#### Mandatory Enrollment Fees:

**Corvallis, academic year:** Student government recommends mandatory fees to President Ray (except for the matriculation fee, distance education fee, and building fee, none of which are recommended to increase). The recommended increase for these fees is 4.29% or \$23.59 per term. The largest part of that increase is for Student Health Services (SHS) at \$11.22 per term. This is part of a multi-year increase in rates to support SHS. Several years ago a reduction in the fee for SHS created a recurring operating deficit that has been covered by fund balance. Rather than a very large one-year increase, the Student Incidental Fee Committee has recommended increases of 5-10% per year until the operating budgets are in balance.

**Cascades, academic year:** The recommended increase for fees at Cascades from the Student Fee Committee is 49.5% or \$97 per term. This is largely because of the addition of new fees as the campus grows. In particular, the Student Fee Committee approved a \$79 per term building fee to contribute to the construction and maintenance of a student success center on the campus. The other part of the proposed increase is an additional \$18 per term to support new program and resource development and sustain or grow existing elements of student life and student success.

**Corvallis, summer:** Summer rates are pro-rated to academic year rates, with some charges not made or decreased in summer term. The increase calculated for summer fees is 2.96% or \$11.75 per term

**Cascades, summer:** There is no increase for summer fees at Cascades, as the new fees will not be charged in summer term.

#### Rate Corrections for Summer 2017:

**Veterinary Medicine:** The summer session rates and the 4<sup>th</sup> year rates for doctoral degrees in Veterinary Medicine (DVM) should have been calculated in reference to the academic year rates for the preceding summer not the trailing summer. For example, summer 2017 rates should tie to academic year 2017-18 rates. First, second and third year DVM students attend fall, winter, and spring terms at a quarterly rate of \$7,384 for residents and \$14,769 for non-residents (FY2018 rates). Fourth year students attend summer, fall, winter and spring terms for their last year, but are charged the same annual tuition as the first, second, and third year students but it is paid over four quarters. There is no separate summer tuition charge for the

DVM program. Summer 2017 tuition should be \$5,538 for residents and \$11,077 for non-residents.

**Cascades graduate summer tuition:** The summer graduate tuition rates for Cascades should be \$450 per SCH, not \$441 per SCH. The rates should be the same as Corvallis. The approved rate from March 2016 was an error in the docket tables.

**Table 4.** Summary of proposed tuition rate changes for Corvallis and Cascades campuses. These are shown at 4% resident undergraduate increase, but that amount may change after the Board’s discussion of undergraduate tuition scenarios. Each additional 1% increase above 4% would add about \$45 to \$90 to the annual cost. Rates are shown as annual cost unless indicated, 15 credit hours for undergraduates, 12 credit hours for graduates.

Rate	FY17 Rate	FY16 to FY17 Rate Change	FY18 Rate Proposal	FY17 to FY18 Rate Change	FY18 Notes
<b>Undergraduate Tuition</b>					
Corvallis resident no differential	\$8,715	2.20%	\$9,075	4.13%	\$100 plus \$195/SCH
Cascades resident no differential	\$8,400	3.20%	\$8,760	4.29%	\$100 plus \$188/SCH
Non-resident undergraduate	\$27,195	0.00%	\$27,735	1.99%	\$335 plus \$594/SCH
Pre-Engineering resident	\$10,245	1.79%	\$10,605	3.51%	Corvallis base tuition plus \$34 per SCH
Pre-Engineering non-resident	\$28,725	0.00%	\$29,265	1.88%	Corvallis base tuition plus \$34 per SCH
Pro-Engineering resident	\$11,010	1.66%	\$11,370	3.27%	Corvallis base tuition plus \$51 per SCH
Pro-Engineering non-resident	\$29,490	0.00%	\$30,030	1.83%	Corvallis base tuition plus \$51 per SCH
Forestry resident	\$9,390	1.95%	\$9,750	3.83%	Corvallis base tuition plus \$15 per SCH
Forestry non-resident	\$27,870	0.00%	\$28,410	1.94%	Corvallis base tuition plus \$15 per SCH
Business resident	\$9,615	1.91%	\$9,975	3.74%	Corvallis base tuition plus \$20 per SCH
Business non-resident	\$28,095	0.00%	\$28,635	1.92%	Corvallis base tuition plus \$20 per SCH
Honors resident differential	\$10,008	4.71%	\$10,575	5.67%	Corvallis base tuition plus \$500 per term
Honors non-resident	\$28,488	0.97%	\$29,235	2.62%	Corvallis base tuition plus \$500 per term
<b>Graduate Tuition</b>					
Resident graduate	\$12,150	0.00%	\$12,339	1.56%	\$457 per credit hour
Non-resident graduate	\$21,789	4.00%	\$22,761	4.46%	\$843 per credit hour
PharmD resident	\$22,032	3.00%	\$22,680	2.94%	Based on peer comparisons from programs
PharmD non-resident	\$37,944	3.00%	\$39,096	3.04%	Based on peer comparisons from programs
DVM resident	\$21,507	2.00%	\$22,152	3.00%	Full-time only, based on peer comparisons
DVM non-resident	\$43,017	2.00%	\$44,307	3.00%	Full-time only, based on peer comparisons
Engineering resident	\$14,130	0.00%	\$14,319	1.34%	Corvallis base tuition plus \$55 per SCH
Engineering non-resident	\$23,769	3.65%	\$24,741	4.09%	Corvallis base tuition plus \$55 per SCH
MPH resident	\$13,851	0.00%	\$14,040	1.36%	Base tuition plus \$63/SCH up to 9 credits
MPH non-resident	\$24,516	3.53%	\$25,488	3.96%	Base tuition plus \$101/SCH up to 9 credits
MBA resident at 12 SCH	\$19,143	0.00%	\$25,416	32.77%	Change to per credit hour pricing, 77% of students at 9 or less SCH (3% or less
MBA resident at 9 SCH	\$18,873	0.00%	\$19,062	1.00%	
MBA non-resident at 12 SCH	\$32,616	3.53%	\$44,424	36.20%	Change to per credit hour pricing, 57% of students at 10 or less SCH (14% or less
MBA non-resident at 9 SCH	\$32,346	3.53%	\$33,318	3.01%	
Cascades MS Counseling resident	\$12,150	0.00%	\$16,200	33.33%	First step of two to change to per credit hour charge from plateau; financial aid will be provided to students above 9 credits to support change
Cascades MS Counseling non-resident	\$21,789	4.00%	\$29,052	33.33%	
Cascades MAT resident	\$12,150	0.00%	\$16,200	33.33%	
Cascades MAT non-resident	\$21,789	4.00%	\$29,052	33.33%	
Cascades MFA resident	\$12,150	0.00%	\$16,200	33.33%	Change to per credit hour pricing at same rate for residents and non-residents
Cascades MFA non-resident	\$21,789	4.00%	\$16,200	-25.65%	
<b>Summer (per SCH)*</b>					
Corvallis undergraduate	\$193	0.00%	\$ 201	4.15%	
Cascades undergraduate	\$185	1.09%	\$ 193	4.32%	
Corvallis graduate	\$450	0.00%	\$ 457	1.56%	
Cascades graduate	\$450	0.00%	\$ 457	1.56%	

\*differential tuition charges apply by major as at resident academic year rates

**Table 5.** Summary of proposed per student credit hour tuition rate changes for Ecampus and proposed per term mandatory fee changes. Ecampus rates shown at 4% resident undergraduate increase, but that amount may change after the Board's discussion of undergraduate tuition scenarios.

Rate	FY17 Rate	FY16 to FY17 Rate Change	FY18 Rate Proposal	FY18 % Rate Change	FY18 Notes
<b>Ecampus (per SCH)</b>					
Undergraduate base tuition	\$200	0.00%	\$ 208	4.00%	
Undergraduate pre-Engineering	\$234	0.00%	\$ 242	3.42%	Base tuition plus \$34
Undergraduate professional Engineerir	\$251	0.00%	\$ 259	3.19%	Base tuition plus \$51
Undergraduate Business	\$220	0.00%	\$ 228	3.64%	Base tuition plus \$20
Computer Science post-bacc program	\$390	0.00%	\$ 398	2.05%	Base tuition plus \$190
Graduate base tuition	\$441	0.00%	\$ 448	1.59%	
Business, MBA	\$690	0.00%	\$ 697	1.01%	Base tuition plus \$249
Engineering	\$496	0.00%	\$ 503	1.41%	Base tuition plus \$55
Ed.D. Community College Leadership	\$470	0.00%	\$ 477	1.49%	Base tuition plus \$29
Ph.D. Counseling	\$470	0.00%	\$ 477	1.49%	Base tuition plus \$29
Graduate certificate public health	\$504	0.00%	\$ 511	1.39%	Base tuition plus \$63
Distance Education Fee (per SCH)	\$80	0.00%	\$ 80.00	0.00%	
<b>Mandatory Fees Academic Year Corvallis (per term)</b>					
Matriculation Fees (once)	\$350.00	0.00%	\$ 350.00	0.00%	
Building Fee	\$45.00	0.00%	\$ 45.00	0.00%	
Student Health Services	\$104.13	8.00%	\$ 115.35	10.77%	
Counseling and Psychological Services	\$38.37	0.00%	\$ 38.37	0.00%	
Student Incidental Fees	\$362.81	5.37%	\$ 375.18	3.41%	
Total less matriculation fee	\$550.31	5.00%	\$ 573.90	4.29%	
<b>Mandatory Fees Summer Term Corvallis (per term)</b>					
Matriculation Fees (once)	\$350.00	0.00%	\$ 350.00	0.00%	
Building Fee	\$34.00	0.00%	\$ 34.00	0.00%	
Student Health Services	\$104.13	8.00%	\$ 115.35	10.77%	
Counseling and Psychological Services	\$38.37	0.00%	\$ 38.37	0.00%	
Student Incidental Fees	\$221.04	3.07%	\$ 221.57	0.24%	
Total less matriculation fee	\$397.54	3.73%	\$ 409.29	2.96%	
<b>Mandatory Fees Academic Year Cascades (per term)</b>					
Matriculation Fees (once)	\$350.00	0.00%	\$ 350.00	0.00%	
Building Fee	\$45.00	0.00%	\$ 45.00	0%	
Student Incidental Fees	\$196.00	12.00%	\$ 293.00	49.49%	
<b>Mandatory Fees Academic Year Cascades (per term)</b>					
Matriculation Fees (once)	\$350.00	0.00%	\$ 350.00	0.00%	
Building Fee	\$34.00	0.00%	\$ 34.00	0%	
Student Incidental Fees	\$91.00	4.00%	\$ 91.00	0.00%	

**Table 6:** Comparison of 2016-17 tuition and fee rates for Oregon State University with peers.\* Rates for Ecampus are adjusted to reflect equivalent semester credit hour tuition.

	Annual Tuition		Annual Tuition and Fees	
	Resident	Non- resident	Resident	Non-resident
<b>Undergraduate-per academic year</b>				
<b>Oregon State</b>	<b>8,715</b>	<b>27,195</b>	<b>10,366</b>	<b>28,846</b>
Average Strategic Peers	9,840	28,819	11,860	30,840
Average All Land Grants here	9,929	28,961	11,814	30,846
Average Public Pac-12	9,701	32,308	11,280	33,887
Median Strategic Peers	9,324	27,658	11,638	28,804
Median All Land Grants here	9,344	27,784	11,630	29,904
Median Public Pac-12	9,696	33,316	10,762	34,791
<b>Graduate-per academic year</b>				
<b>Oregon State</b>	<b>12,150</b>	<b>21,789</b>	<b>13,801</b>	<b>23,440</b>
Average Strategic Peers	11,252	26,715	13,272	28,735
Average All Land Grants here	11,029	26,281	12,914	28,166
Average Public Pac-12	11,591	26,827	13,404	28,407
Median Strategic Peers	11,044	26,322	12,854	29,148
Median All Land Grants here	10,967	26,202	12,551	28,828
Median Public Pac-12	11,220	26,322	13,377	28,347
<b>Ecampus-per credit (compared on semester equivalent basis)</b>				
	Annual Undergrad Tuition		Annual Graduate tuition	
	Resident	Non-resident	Resident	Non-resident
<b>Oregon State with fee</b>	<b>280</b>	<b>280</b>	<b>521</b>	<b>521</b>
<b>OSU Semester equivalent</b>	<b>420</b>	<b>420</b>	<b>781</b>	<b>781</b>
Average	390	487	638	715
Median	419	444	587	627
Standard Deviation	115	156	176	298

\* Land grant strategic plan peers include Ohio State, Penn State, UC Davis, Purdue, Illinois, Wisconsin, Florida, Iowa State, Colorado State, Washington State, North Carolina State, Tennessee, UC Riverside

Other land grants include Michigan State, Texas A&M, Virginia Tech, Louisiana State, Kansas State, Arizona, Georgia

Other PAC-12 include Arizona State, Utah, Colorado, UCLA, Berkeley, Oregon, Washington

Online comparators include public top 20 programs from US News and World Report and BestSchools.org

## STUDENT AND CAMPUS ENGAGEMENT AND COMMENTS

Students were a part of the SBAC and UBC. Recommendations for health and incidental fees were developed entirely by the respective student governments. After the Provost's approval of the UBC's recommendations, the Budget Office scheduled discussions of the recommendations during a number of regularly scheduled student meetings through Student Affairs, reaching about 250-300 students<sup>8</sup>. In addition, at the time of docket preparation, an open forum is being scheduled with ASOSU at the Memorial Union, and there are communications being distributed by University Relations and Marketing. Cascades held a campus meeting in February 2017 to discuss the tuition and fee proposals with students and staff, and this input was provided to the UBC. The UBC recommendations and information about tuition rates and the proposals were posted on the Budget Office website. University Relations and Marketing worked on several avenues to make students aware of the information.

Through these avenues, student feedback will be collected until just before the Board meetings on March 16 and 17, 2017. All of the comments will be summarized and shared with the Board. The principal comments and concerns from the proposal development process and meetings to date include:

- Tuition increases should not be the first and only place the university goes to balance the operating budget – a hard look at expenses, particularly overhead or indirect costs, should be part of the discussion. Access and affordability are essential parts of OSU's mission.
- Cost increases are inevitable in many parts of the university's operations. With tuition making up such a large proportion of revenues, in the long-term, some tuition increases have to be a part of maintaining the programs staff, faculty, and students want.
- If tuition does increase, associated changes in financial aid (both in amount and perhaps in distribution) should be included to address challenges for the economically most vulnerable students.
- The university's long-term goal should be holding tuition rates flat or reducing tuition, as this is the best way to ensure access and affordability, and is the only socially just action.
- The university needs to make significant additional commitments to maintenance of the physical plant, faculty and staff compensation, student support services, and academic infrastructure.
- The quality of the university's programs are essential to the mission, and maintaining the quality and scope of programs is also important in considering tuition increases. This comment came not only from faculty but also from students self-identified as first-generation Pell recipients.
- Some of the students who had advocated for tuition to be frozen or decreased felt that their suggestions on approaches like cutting salaries of certain personnel, capping salaries, or ending allocations like funding for athletics were not sufficiently considered.
- Short-term decisions should be made carefully so they do not create long-term budget gaps that would require cuts that damage essential programs, quality, or access. For

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<sup>8</sup> Discussions included Recreational Sports student staff, OSU Program Council, Student Affairs Communications and Marketing, ASOSU Board, Barometer staff, Student Health Advisory Board, Intrafraternity Council and Panhellenic Council, MU Program Council and student employees, Orange Media Network, Resident Housing Assistants, and Student Incidental Fee Committee.

example, a tuition cut or 0% change in one year might create a budget gap the next year requiring much larger increases or cuts.

- Better visibility of how tuition revenues are spent would be helpful in understanding the context of tuition increases.
- It is helpful to see the annual increase in dollars proposed as it is easier to understand and plan for.
- Tuition is only one part of affordability. Housing costs and fees are also important. The suggestion was made to consider alternatives to the live-in requirement for first year students that would build community, but might not be as expensive.
- Students who are in between high-need and no-need may be most impacted by tuition increases. A high Expected Family Contribution does not necessarily mean that there is, in fact, any family contribution, depending on a student's circumstances.
- For some non-resident students, \$544 was not viewed as an unreasonable increase given the total investment they have committed to, but for others it is an expense that might keep them from a visit home or from paying for other things and could be a point of considerable stress.
- There was concern about students who were just above the "high-need" category, as they might not see the benefits of increased need-based aid but might still be vulnerable to an increase of a few hundred dollars.
- There were questions about the long-term plan for tuition and the role of tuition in the financial plan of the university.
- There were questions about whether commitments to student success, athletics, and fundraising were wise in a year with so many budget stresses.
- Visibility and discussion of how the university was making efforts to save money and cut overhead expenses would balance the need to make tuition increases

### STRATEGIES TO CLOSE THE PROJECTED BUDGET GAP

All of the tuition scenarios in Table 1 leave a gap between projected revenue increases and projected expenditures, including new strategic commitments. This gap ranges between \$14M and \$25M depending on assumptions and on actual revenues realized in the current fiscal year. In discussions with campus leadership, a planning number of a \$20M reduction in FY2018 expenses has been used (on a base of about \$550M or about 3.6%).

The strategy for identifying the expense reductions has three parts:

1. Identify any budget adjustments that can be made in centrally budgeted reserves or contingency funds;
2. Identify specific reductions in commitments, changes in hiring practices, or expenditures in particular categories or units (as a percentage requirement for reductions in a category like services and supplies or a unit like an administrative office); and
3. Distribute the balance of the reduction across units. Unit heads have already been asked for strategies to manage a 2-4% expenditure reduction. Those strategies will be reviewed in consultation with Faculty Senate, unit leadership, and student leadership, and the Provost will identify the final reductions to minimize disruptions to critical unit functions, particularly direct instruction, research, and student support. The specific strategies will be part of the operating budget plan proposed in June 2017.

The specific reductions are not yet identified, but the general strategy (including some possible actions for illustration) includes:

- Institutional actions or targeted changes:
  - Delays in existing commitments for FY2019
  - Reductions in central and college administrative positions
  - Phased implementation of assessment adjustments to self-support units
- Distributed reductions to campus units:
  - Decrease spending for services and supplies across all units
  - About 40% of spending reduction target to administrative and support units
    - Non-essential open positions held vacant for the year
    - Fund balance use in FY2018
    - Position or program reductions
  - About 60% of spending reduction target to academic units
    - Non-instructional/advising open positions vacant for the year
    - Postponement of some open faculty searches
    - Fund balance use in FY2018
    - Position or program reduction
- Central budget reallocations or reductions:
  - Reduction in contingency and enrollment reserve funding
  - Reduction in initial deferred maintenance fund

Budget gaps larger than \$20M would likely require additional program or position reductions in FY2018. While fund balances can be used to some extent in FY2018 to address the budget gap, the full expense reduction will have to be addressed on a recurring basis by FY2019. For reference, each one million dollars in expense reductions is equivalent to about eight entry-level tenure-track faculty positions or a dozen mid-level management or administrative positions.

Leadership will continue to work with the university community to identify expense reduction strategies for FY2018. These will be part of the operating budget proposal brought to the Board at the June meeting.

## SUMMARY

The tuition and fee recommendations have been developed considering affordability, access, financial aid, historical tuition and fee trends, projected impacts on enrollment and resulting net revenues, comparisons to peer institutions, the university's budget and projected costs, anticipated state appropriation levels, and program quality. The Provost and UBC have approved tuition proposals. President Ray has also approved the tuition and fee proposals for consideration by the Board. Rates for resident undergraduate students are presented as a number of scenarios which require discussion and a decision by the Board.

## RECOMMENDATION

Staff propose that the Finance & Administration Committee recommend to the Board that it approve the resolution establishing the academic year 2017-18 and summer 2018 tuition and mandatory fees as provided in Attachment A and amended to reflect the committee's recommendation on undergraduate resident tuition rates.

RESOLUTION NO. 17-\_\_



**Oregon State University  
Tuition and Mandatory Fees  
For Academic Year 2017-18 and Summer Term 2018**

Whereas, the Board of Trustees of the Oregon State University (the “Board”) has the authority to determine tuition and mandatory enrollment fees in accordance with ORS 352.102 and ORS 352.105, and other applicable law;

Whereas, the Board adopted a Tuition and Fee Process on January 16, 2015 setting out the factors considered by the Board in setting tuition and fees;

Whereas, the Board authorizes the collection of mandatory incidental fees recommended by the President of the University and the recognized student governments (ASOSU and ASCC) and established in accordance with provisions outlined in ORS 352.102, ORS 352.105, and other applicable law;

Whereas, the university has recommended tuition and mandatory enrollment fees for Academic Year 2017-2018 (AY17-18) through the work of campus groups including undergraduate students, graduate students, faculty and staff;

Whereas, the President, after considering historical tuition and fee trends, comparative data for peer institutions, the University’s budget and projected costs, and anticipated state appropriation levels, has approved those tuition and mandatory fee recommendations for consideration by the Board;

Whereas, the President has reported to the Board the nature and outcomes of consultations with students and others, including any significant disagreement; and

Whereas the Board has considered the desire to create affordable access to degree programs, create a diverse student body, maintain strong degree programs at every level, and develop and maintain the human and physical infrastructure necessary to support Oregon’s educational outcome goals;

Now, therefore, the Board of Trustees of Oregon State University hereby approves the Academic Year 2017-2018 and summer 2018 tuition and mandatory fee schedule attached hereto as Exhibit A ~~{at the levels indicated in Scenario B, which includes a 4% increase in resident undergraduate tuition. \_\_}~~ ~~OR~~

~~{at the levels indicated in Scenario \_\_ if the final level of state funding of the Public University Support Fund (PUSF) is more than \$ \_\_M, at the levels in Scenario \_\_ if state funding is between \$ \_\_M and \$ \_\_M, and at the levels indicated in Scenario \_\_ if the funding of the PUSF is less than \$ \_\_M.}~~

This Resolution is effective upon approval of the Board of Trustees.

**APPROVED by the Board of Trustees** \_\_\_\_\_

\_\_\_\_\_/\_\_\_\_\_/2017  
Secretary to the Board Date



Oregon State University  
Tuition and Mandatory Fee Schedules  
Academic Year 2017-18 and Summer Term 2018

**Exhibit A Scenarios:** The following tables are built on a 4% resident undergraduate increase (Scenario B). The table below shows the cost change that approving Scenarios A, C, D, or E (Table 1) would have on all undergraduate rates for residents at Corvallis (base tuition at Corvallis and all programs with differential tuition) and Cascades (base tuition) in the academic year and summer term and on Ecampus undergraduate rates. These are rates per quarter.

Oregon State University Resident Undergraduate Base Tuition Rate Scenarios						
<b>Corvallis Base Tuition 2016-17</b>		<b>Scenario B</b>	Change in cost from Scenario B (annual cost 3x this)			
Nominal rate change		4.00%	Scenario A	Scenario C	Scenario D	Scenario E
Increase at 15 SCH		4.13%	0.00%	5.00%	6.00%	8.00%
<b>Credits</b>			0.00%	4.65%	5.68%	7.75%
1	\$ 287	\$ 295	\$ (8)	\$ 1	\$ 3	\$ 7
2	474	490	(16)	2	6	14
3	661	685	(24)	3	9	21
4	848	880	(32)	4	12	28
5	1,035	1,075	(40)	5	15	35
6	1,222	1,270	(48)	6	18	42
7	1,409	1,465	(56)	7	21	49
8	1,596	1,660	(64)	8	24	56
9	1,783	1,855	(72)	9	27	63
10	1,970	2,050	(80)	10	30	70
11	2,157	2,245	(88)	11	33	77
12	2,344	2,440	(96)	12	36	84
13	2,531	2,635	(104)	13	39	91
14	2,718	2,830	(112)	14	42	98
15	2,905	3,025	(120)	15	45	105
Add'l Credit Hour	187	195	(8)	1	3	7
<b>Cascades Base Tuition 2016-17</b>		<b>Scenario B</b>	Scenario A	Scenario C	Scenario D	Scenario E
Increase at 15 SCH		4.29%	0.00%	4.82%	5.89%	5.89%
<b>Credits</b>						
1	\$ 280	\$ 288	\$ (8)	\$ 1	\$ 3	\$ 3
2	460	476	(16)	2	6	6
3	640	664	(24)	3	9	9
4	820	852	(32)	4	12	12
5	1,000	1,040	(40)	5	15	15
6	1,180	1,228	(48)	6	18	18
7	1,360	1,416	(56)	7	21	21
8	1,540	1,604	(64)	8	24	24
9	1,720	1,792	(72)	9	27	27
10	1,900	1,980	(80)	10	30	30
11	2,080	2,168	(88)	11	33	33
12	2,260	2,356	(96)	12	36	36
13	2,440	2,544	(104)	13	39	39
14	2,620	2,732	(112)	14	42	42
15	2,800	2,920	(120)	15	45	45
Add'l Credit Hour	180	188	(8)	1	3	3
<b>Ecampus 2016-17</b>						
Each credit	\$ 200	\$ 208	\$ (8)	\$ 2	\$ 2	\$ 2
3 credit course	600	624	(24)	6	6	6
<b>Corvallis Summer 2016-17</b>						
Each credit	\$ 193	\$ 201	\$ (8)	\$ 1	\$ 3	\$ 7
3 credit course	579	603	(24)	3	9	21
<b>Cascades Summer 2016-17</b>						
Each credit	\$ 185	\$ 193	\$ (8)	\$ 1	\$ 3	\$ 3
credit course	555	579	(24)	3	9	9

RATE CORRECTIONS

OSU-Cascades Summer 2017

	Graduate Tuition
	Resident
Credits	
1	450.00
2	900.00
3	1,350.00
4	1,800.00
5	2,250.00
6	2,700.00
7	3,150.00
8	3,600.00
9	4,050.00
10	4,500.00
11	4,950.00
12	5,400.00
13	5,850.00
14	6,300.00
15	6,750.00
16	7,200.00
17	7,650.00
18	8,100.00
Each Add'l Credit Hour	450.00

	Non-Resident
Credits	
1	450.00
2	900.00
3	1,350.00
4	1,800.00
5	2,250.00
6	2,700.00
7	3,150.00
8	3,600.00
9	4,050.00
10	4,500.00
11	4,950.00
12	5,400.00
13	5,850.00
14	6,300.00
15	6,750.00
16	7,200.00
17	7,650.00
18	8,100.00
Each Add'l Credit Hour	450.00

DVM Degree Summer 2017 (4th Year)

Doctor of Veterinary Medicine
4th Year Resident
n/a
5,538.00
5,538.00
5,538.00
5,538.00
5,538.00
5,538.00
5,538.00
5,538.00
-

Non-Resident
n/a
11,077.00
11,077.00
11,077.00
11,077.00
11,077.00
11,077.00
11,077.00
11,077.00
-

Oregon State University-Corvallis Campus Academic Year 2017-2018 Undergraduate Tuition Rates<sup>1,2</sup>

Credits	Undergraduate Base Tuition <sup>3</sup>	College of Business <sup>4</sup>	College of Engineering		College of Forestry <sup>7</sup>	Honors College <sup>8</sup>
	Resident	Resident	Pre- Engineering <sup>5</sup> Resident	Professional Engineering <sup>6</sup> Resident	Resident	Resident
1	295.00	315.00	329.00	346.00	310.00	795.00
2	490.00	530.00	558.00	592.00	520.00	990.00
3	685.00	745.00	787.00	838.00	730.00	1,185.00
4	880.00	960.00	1,016.00	1,084.00	940.00	1,380.00
5	1,075.00	1,175.00	1,245.00	1,330.00	1,150.00	1,575.00
6	1,270.00	1,390.00	1,474.00	1,576.00	1,360.00	1,770.00
7	1,465.00	1,605.00	1,703.00	1,822.00	1,570.00	1,965.00
8	1,660.00	1,820.00	1,932.00	2,068.00	1,780.00	2,160.00
9	1,855.00	2,035.00	2,161.00	2,314.00	1,990.00	2,355.00
10	2,050.00	2,250.00	2,390.00	2,560.00	2,200.00	2,550.00
11	2,245.00	2,465.00	2,619.00	2,806.00	2,410.00	2,745.00
12	2,440.00	2,680.00	2,848.00	3,052.00	2,620.00	2,940.00
13	2,635.00	2,895.00	3,077.00	3,298.00	2,830.00	3,135.00
14	2,830.00	3,110.00	3,306.00	3,544.00	3,040.00	3,330.00
15	3,025.00	3,325.00	3,535.00	3,790.00	3,250.00	3,525.00
16	3,220.00	3,540.00	3,764.00	4,036.00	3,460.00	3,720.00
17	3,415.00	3,755.00	3,993.00	4,282.00	3,670.00	3,915.00
18	3,610.00	3,970.00	4,222.00	4,528.00	3,880.00	4,110.00
Each Add'l Credit Hour	195.00	215.00	229.00	246.00	210.00	264.00

Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	929.00	949.00	963.00	980.00	944.00	1,429.00
2	1,523.00	1,563.00	1,591.00	1,625.00	1,553.00	2,023.00
3	2,117.00	2,177.00	2,219.00	2,270.00	2,162.00	2,617.00
4	2,711.00	2,791.00	2,847.00	2,915.00	2,771.00	3,211.00
5	3,305.00	3,405.00	3,475.00	3,560.00	3,380.00	3,805.00
6	3,899.00	4,019.00	4,103.00	4,205.00	3,989.00	4,399.00
7	4,493.00	4,633.00	4,731.00	4,850.00	4,598.00	4,993.00
8	5,087.00	5,247.00	5,359.00	5,495.00	5,207.00	5,587.00
9	5,681.00	5,861.00	5,987.00	6,140.00	5,816.00	6,181.00
10	6,275.00	6,475.00	6,615.00	6,785.00	6,425.00	6,775.00
11	6,869.00	7,089.00	7,243.00	7,430.00	7,034.00	7,369.00
12	7,463.00	7,703.00	7,871.00	8,075.00	7,643.00	7,963.00
13	8,057.00	8,317.00	8,499.00	8,720.00	8,252.00	8,557.00
14	8,651.00	8,931.00	9,127.00	9,365.00	8,861.00	9,151.00
15	9,245.00	9,545.00	9,755.00	10,010.00	9,470.00	9,745.00
16	9,839.00	10,159.00	10,383.00	10,655.00	10,079.00	10,339.00
17	10,433.00	10,773.00	11,011.00	11,300.00	10,688.00	10,933.00
18	11,027.00	11,387.00	11,639.00	11,945.00	11,297.00	11,527.00
Each Add'l Credit Hour	594.00	614.00	628.00	645.00	609.00	663.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Students taking classes at both the Corvallis and Cascades Campus' are assessed the Corvallis campus differential rate.

<sup>3</sup> Rates apply to all majors not otherwise noted in tables.

<sup>4</sup> Includes all majors in the College.

<sup>5</sup> Includes all College majors and Pre-Forest Engineering/Civil Engineering majors.

<sup>6</sup> Includes all College majors and Professional Forest Engineering/Civil Engineering majors.

<sup>7</sup> Includes the following Majors: Forestry, Forest Engineering, Forest Management, Forest Operations Management, and Renewable Materials. Other College of Forestry majors charged regular undergraduate base tuition and fees. Pre-Forest Engineering/Civil Engineering majors are charged the Pre-Engineering differential and Professional Forest Engineering/Civil Engineering majors are charged the Prof-Engineering differential.

<sup>8</sup> Honors College Students are assessed an additional \$500 Honors College tuition per term over the tuition applicable to the program of their major. These rates show Honors College tuition for students in majors charged at the base undergraduate tuition rate.

Credits	Graduate Base Tuition <sup>2</sup>	College of Business <sup>3</sup>	College of Engineering <sup>4</sup>	Public Health	Doctor of Veterinary Medicine <sup>5</sup>		Doctor of Pharmacy
	Resident	Resident	Resident	Resident	1st, 2nd, 3rd Yrs Resident	4th Year Resident	Resident
1	457.00	706.00	512.00	520.00	n/a	n/a	630.00
2	914.00	1,412.00	1,024.00	1,040.00	n/a	n/a	1,260.00
3	1,371.00	2,118.00	1,536.00	1,560.00	n/a	n/a	1,890.00
4	1,828.00	2,824.00	2,048.00	2,080.00	n/a	n/a	2,520.00
5	2,285.00	3,530.00	2,560.00	2,600.00	n/a	n/a	3,150.00
6	2,742.00	4,236.00	3,072.00	3,120.00	n/a	n/a	3,780.00
7	3,199.00	4,942.00	3,584.00	3,640.00	n/a	n/a	4,410.00
8	3,656.00	5,648.00	4,096.00	4,160.00	n/a	n/a	5,040.00
9	4,113.00	6,354.00	4,608.00	4,680.00	n/a	n/a	5,670.00
10	4,113.00	7,060.00	4,663.00	4,680.00	n/a	n/a	6,300.00
11	4,113.00	7,766.00	4,718.00	4,680.00	n/a	n/a	6,930.00
12	4,113.00	8,472.00	4,773.00	4,680.00	7,384.00	5,538.00	7,560.00
13	4,113.00	9,178.00	4,828.00	4,680.00	7,384.00	5,538.00	7,560.00
14	4,113.00	9,884.00	4,883.00	4,680.00	7,384.00	5,538.00	7,560.00
15	4,113.00	10,590.00	4,938.00	4,680.00	7,384.00	5,538.00	7,560.00
16	4,113.00	11,296.00	4,993.00	4,680.00	7,384.00	5,538.00	7,560.00
17	4,570.00	12,002.00	5,505.00	5,200.00	7,384.00	5,538.00	7,560.00
18	5,027.00	12,708.00	6,017.00	5,720.00	7,384.00	5,538.00	7,560.00
Each Add'l Credit Hour	457.00	706.00	512.00	520.00	-	-	-
Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	843.00	1,234.00	898.00	944.00	n/a	n/a	1,086.00
2	1,686.00	2,468.00	1,796.00	1,888.00	n/a	n/a	2,172.00
3	2,529.00	3,702.00	2,694.00	2,832.00	n/a	n/a	3,258.00
4	3,372.00	4,936.00	3,592.00	3,776.00	n/a	n/a	4,344.00
5	4,215.00	6,170.00	4,490.00	4,720.00	n/a	n/a	5,430.00
6	5,058.00	7,404.00	5,388.00	5,664.00	n/a	n/a	6,516.00
7	5,901.00	8,638.00	6,286.00	6,608.00	n/a	n/a	7,602.00
8	6,744.00	9,872.00	7,184.00	7,552.00	n/a	n/a	8,688.00
9	7,587.00	11,106.00	8,082.00	8,496.00	n/a	n/a	9,774.00
10	7,587.00	12,340.00	8,137.00	8,496.00	n/a	n/a	10,860.00
11	7,587.00	13,574.00	8,192.00	8,496.00	n/a	n/a	11,946.00
12	7,587.00	14,808.00	8,247.00	8,496.00	14,769.00	11,077.00	13,032.00
13	7,587.00	16,042.00	8,302.00	8,496.00	14,769.00	11,077.00	13,032.00
14	7,587.00	17,276.00	8,357.00	8,496.00	14,769.00	11,077.00	13,032.00
15	7,587.00	18,510.00	8,412.00	8,496.00	14,769.00	11,077.00	13,032.00
16	7,587.00	19,744.00	8,467.00	8,496.00	14,769.00	11,077.00	13,032.00
17	8,430.00	20,978.00	9,365.00	9,440.00	14,769.00	11,077.00	13,032.00
18	9,273.00	22,212.00	10,263.00	10,384.00	14,769.00	11,077.00	13,032.00
Each Add'l Credit Hour	843.00	1,234.00	898.00	944.00	-	-	-

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Rates apply to all majors not otherwise noted in tables.

<sup>3</sup> Includes the MBA and Accountancy MBA; other degrees in the college are charged at base graduate tuition rate.

<sup>4</sup> All degrees in the College of Engineering except Medical Physics.

<sup>5</sup> Veterinary Medicine is full-time program only. Veterinary Medicine students are not assessed the overtime fee. This exception to the general policy for other graduate programs results from the Veterinary Medicine curricular design which requires carrying larger SCH loads in certain terms for normal progress toward a degree. Fourth Year students taking a series of study, externship, and clinical rotations from the beginning of Finals Week in June to the end of Dead Week the following June are assessed the four term fees during that period of time. Fee payment dates will correspond to normal fall, winter, spring and summer term schedules.

Credits	Undergraduate Base Tuition <sup>2</sup>	College of Business <sup>3</sup>	College of Engineering	
	Resident		Pre- Engineering <sup>4</sup>	Professional Engineering <sup>5</sup>
	Resident	Resident	Resident	Resident
1	288.00	315.00	329.00	346.00
2	476.00	530.00	558.00	592.00
3	664.00	745.00	787.00	838.00
4	852.00	960.00	1,016.00	1,084.00
5	1,040.00	1,175.00	1,245.00	1,330.00
6	1,228.00	1,390.00	1,474.00	1,576.00
7	1,416.00	1,605.00	1,703.00	1,822.00
8	1,604.00	1,820.00	1,932.00	2,068.00
9	1,792.00	2,035.00	2,161.00	2,314.00
10	1,980.00	2,250.00	2,390.00	2,560.00
11	2,168.00	2,465.00	2,619.00	2,806.00
12	2,356.00	2,680.00	2,848.00	3,052.00
13	2,544.00	2,895.00	3,077.00	3,298.00
14	2,732.00	3,110.00	3,306.00	3,544.00
15	2,920.00	3,325.00	3,535.00	3,790.00
16	3,108.00	3,540.00	3,764.00	4,036.00
17	3,296.00	3,755.00	3,993.00	4,282.00
18	3,484.00	3,970.00	4,222.00	4,528.00
Each Add'l Credit Hour	188.00	215.00	229.00	246.00

Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	929.00	949.00	963.00	980.00
2	1,523.00	1,563.00	1,591.00	1,625.00
3	2,117.00	2,177.00	2,219.00	2,270.00
4	2,711.00	2,791.00	2,847.00	2,915.00
5	3,305.00	3,405.00	3,475.00	3,560.00
6	3,899.00	4,019.00	4,103.00	4,205.00
7	4,493.00	4,633.00	4,731.00	4,850.00
8	5,087.00	5,247.00	5,359.00	5,495.00
9	5,681.00	5,861.00	5,987.00	6,140.00
10	6,275.00	6,475.00	6,615.00	6,785.00
11	6,869.00	7,089.00	7,243.00	7,430.00
12	7,463.00	7,703.00	7,871.00	8,075.00
13	8,057.00	8,317.00	8,499.00	8,720.00
14	8,651.00	8,931.00	9,127.00	9,365.00
15	9,245.00	9,545.00	9,755.00	10,010.00
16	9,839.00	10,159.00	10,383.00	10,655.00
17	10,433.00	10,773.00	11,011.00	11,300.00
18	11,027.00	11,387.00	11,639.00	11,945.00
Each Add'l Credit Hour	594.00	614.00	628.00	645.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Rates apply to all majors not otherwise noted in tables.

<sup>3</sup> Includes all majors in the College.

<sup>4</sup> Includes all College majors and Pre-Forest Engineering/Civil Engineering majors.

<sup>5</sup> Includes all College majors and Professional Forest Engineering/Civil Engineering majors.

	Graduate Base Tuition <sup>2</sup>		MS in Counseling		Master of Arts in Teaching		MFA
<b>Credits</b>	<b>Resident</b>		<b>Resident</b>		<b>Resident</b>		<b>Resident</b>
1	457.00		450.00		450.00		450.00
2	914.00		900.00		900.00		900.00
3	1,371.00		1,350.00		1,350.00		1,350.00
4	1,828.00		1,800.00		1,800.00		1,800.00
5	2,285.00		2,250.00		2,250.00		2,250.00
6	2,742.00		2,700.00		2,700.00		2,700.00
7	3,199.00		3,150.00		3,150.00		3,150.00
8	3,656.00		3,600.00		3,600.00		3,600.00
9	4,113.00		4,050.00		4,050.00		4,050.00
10	4,113.00		4,500.00		4,500.00		4,500.00
11	4,113.00		4,950.00		4,950.00		4,950.00
12	4,113.00		5,400.00		5,400.00		5,400.00
13	4,113.00		5,400.00		5,400.00		5,400.00
14	4,113.00		5,400.00		5,400.00		5,400.00
15	4,113.00		5,400.00		5,400.00		5,400.00
16	4,113.00		5,850.00		5,850.00		5,850.00
17	4,570.00		6,300.00		6,300.00		6,300.00
18	5,027.00		6,750.00		6,750.00		6,750.00
<i>Each Add'l Credit Hour</i>	457.00		450.00		450.00		450.00
<b>Credits</b>	<b>Non-Resident</b>		<b>Non-Resident</b>		<b>Non-Resident</b>		<b>Non-Resident</b>
1	843.00		807.00		807.00		450.00
2	1,686.00		1,614.00		1,614.00		900.00
3	2,529.00		2,421.00		2,421.00		1,350.00
4	3,372.00		3,228.00		3,228.00		1,800.00
5	4,215.00		4,035.00		4,035.00		2,250.00
6	5,058.00		4,842.00		4,842.00		2,700.00
7	5,901.00		5,649.00		5,649.00		3,150.00
8	6,744.00		6,456.00		6,456.00		3,600.00
9	7,587.00		7,263.00		7,263.00		4,050.00
10	7,587.00		7,263.00		7,263.00		4,500.00
11	7,587.00		7,263.00		7,263.00		4,950.00
12	7,587.00		7,263.00		7,263.00		5,400.00
13	7,587.00		7,263.00		7,263.00		5,400.00
14	7,587.00		7,263.00		7,263.00		5,400.00
15	7,587.00		7,263.00		7,263.00		5,400.00
16	7,587.00		8,070.00		8,070.00		5,850.00
17	8,430.00		8,877.00		8,877.00		6,300.00
18	9,273.00		9,684.00		9,684.00		6,750.00
<i>Each Add'l Credit Hour</i>	843.00		807.00		807.00		450.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Rates apply to all majors not otherwise noted in tables.

**Undergraduate and Postbaccalaureate Programs**

Credits	Undergraduate Programs not otherwise noted	Developmental Math: MTH 065 & 095 (On-site)	College of Business Students <sup>3</sup>	College of Engineering		Computer Science Post-Baccalaureate <sup>4,5</sup>
				Pre- Engineering Students <sup>3</sup>	Professional Engineering Students <sup>3</sup>	
1	288.00	208.00	308.00	322.00	339.00	478.00
2	576.00	416.00	616.00	644.00	678.00	956.00
3	864.00	624.00	924.00	966.00	1,017.00	1,434.00
4	1,152.00	832.00	1,232.00	1,288.00	1,356.00	1,912.00
5	1,440.00	1,040.00	1,540.00	1,610.00	1,695.00	2,390.00
6	1,728.00	1,248.00	1,848.00	1,932.00	2,034.00	2,868.00
7	2,016.00	1,456.00	2,156.00	2,254.00	2,373.00	3,346.00
8	2,304.00	1,664.00	2,464.00	2,576.00	2,712.00	3,824.00
9	2,592.00	1,872.00	2,772.00	2,898.00	3,051.00	4,302.00
Each Add'l Credit Hour	288.00	208.00	308.00	322.00	246.00	478.00

**Graduate Programs**

Credits	Graduate Programs not otherwise noted	Ed.D. in Community College Leadership	Ph.D. in Counseling	Graduate Certificate: Public Health	MBA & Business Courses	College of Engineering Students <sup>3</sup>
1	528.00	557.00	557.00	591.00	777.00	583.00
2	1,056.00	1,114.00	1,114.00	1,182.00	1,554.00	1,166.00
3	1,584.00	1,671.00	1,671.00	1,773.00	2,331.00	1,749.00
4	2,112.00	2,228.00	2,228.00	2,364.00	3,108.00	2,332.00
5	2,640.00	2,785.00	2,785.00	2,955.00	3,885.00	2,915.00
6	3,168.00	3,342.00	3,342.00	3,546.00	4,662.00	3,498.00
7	3,696.00	3,899.00	3,899.00	4,137.00	5,439.00	4,081.00
8	4,224.00	4,456.00	4,456.00	4,728.00	6,216.00	4,664.00
9	4,752.00	5,013.00	5,013.00	5,319.00	6,993.00	5,247.00
Each Add'l Credit Hour	528.00	557.00	557.00	591.00	777.00	583.00

<sup>1</sup> Charges are the same for resident and non-resident students, all rates include an \$80 per credit hour distance education fee; charges also apply to Summer, 2018.

<sup>2</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer degree seeking undergraduate and graduate students.

<sup>3</sup> College of Business and College of Engineering students are charged a differential in addition to the regular tuition. The above lists current tuition and fees for business and engineering majors who take Ecampus courses (in any subject).

<sup>4</sup> Rates for non-professional CS courses including CS 101, CS 195, CS 199, CS 162 and CS 391:

- Students in the CS post-baccalaureate program are charged at pre- or professional-engineering rates depending on level.
- Engineering majors on Corvallis or Cascades campus are charged Engineering rates based on pre- or pro-engineering standing.
- No-engineering majors, including non-degree seeking students, are charged the regular undergraduate rates.

<sup>5</sup> For professional CS courses:

- Engineering majors on Corvallis or Cascades campus are charged Engineering rates based on pre- or pro-engineering standing.
- Other non-engineering majors, non-degree seeking students, and students admitted to the computer science post-baccalaureate program are charged the computer science post-baccalaureate rates

Oregon State University-Corvallis Campus

Academic Year 2017-2018 Mandatory Fee Rates<sup>1,2</sup>

Undergraduate Mandatory Fees				
Credits	Building	Incidental	Health Service	Total Fees
1	23.00	317.18	153.72	493.90
2	25.00	322.18	153.72	500.90
3	27.00	327.18	153.72	507.90
4	29.00	332.18	153.72	514.90
5	31.00	337.18	153.72	521.90
6	33.00	342.18	153.72	528.90
7	35.00	347.18	153.72	535.90
8	37.00	352.18	153.72	542.90
9	39.00	357.18	153.72	549.90
10	41.00	363.18	153.72	557.90
11	43.00	369.18	153.72	565.90
12 or more	45.00	375.18	153.72	573.90

Graduate Mandatory Fees			
Building	Incidental	Health Service	Total Fees
23.00	313.81	153.72	490.53
26.00	320.81	153.72	500.53
29.00	327.81	153.72	510.53
32.00	334.81	153.72	520.53
35.00	341.81	153.72	530.53
38.00	348.81	153.72	540.53
41.00	355.81	153.72	550.53
43.00	362.81	153.72	559.53
45.00	375.18	153.72	573.90
45.00	375.18	153.72	573.90
45.00	375.18	153.72	573.90
45.00	375.18	153.72	573.90

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Fee rates apply to resident and non-resident students.

Oregon State University-Cascades Campus

Academic Year 2017-2018 Mandatory Fee Rates<sup>1,2</sup>

Undergraduate Mandatory Fees			
Credits	Building	Incidental	Total Fees
1	23.00	238.00	261.00
2	25.00	243.00	268.00
3	27.00	248.00	275.00
4	29.00	253.00	282.00
5	31.00	258.00	289.00
6	33.00	263.00	296.00
7	35.00	268.00	303.00
8	37.00	273.00	310.00
9	39.00	278.00	317.00
10	41.00	283.00	324.00
11	43.00	288.00	331.00
12 or more	45.00	293.00	338.00

Graduate Mandatory Fees		
Building	Incidental	Total Fees
23.00	237.00	260.00
26.00	244.00	270.00
29.00	251.00	280.00
32.00	258.00	290.00
35.00	265.00	300.00
38.00	272.00	310.00
41.00	279.00	320.00
43.00	286.00	329.00
45.00	293.00	338.00
45.00	293.00	338.00
45.00	293.00	338.00
45.00	293.00	338.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Fee rates apply to resident and non-resident students.

Credits	Undergraduate Base Tuition <sup>3</sup>	College of Business <sup>4</sup> Resident	College of Engineering		College of Forestry <sup>7</sup> Resident
	Resident		Pre-Engineering <sup>5</sup> Resident	Professional Engineering <sup>6</sup> Resident	
1	201.00	221.00	235.00	252.00	216.00
2	402.00	442.00	470.00	504.00	432.00
3	603.00	663.00	705.00	756.00	648.00
4	804.00	884.00	940.00	1,008.00	864.00
5	1,005.00	1,105.00	1,175.00	1,260.00	1,080.00
6	1,206.00	1,326.00	1,410.00	1,512.00	1,296.00
7	1,407.00	1,547.00	1,645.00	1,764.00	1,512.00
8	1,608.00	1,768.00	1,880.00	2,016.00	1,728.00
9	1,809.00	1,989.00	2,115.00	2,268.00	1,944.00
10	2,010.00	2,210.00	2,350.00	2,520.00	2,160.00
11	2,211.00	2,431.00	2,585.00	2,772.00	2,376.00
12	2,412.00	2,652.00	2,820.00	3,024.00	2,592.00
13	2,613.00	2,873.00	3,055.00	3,276.00	2,808.00
14	2,814.00	3,094.00	3,290.00	3,528.00	3,024.00
15	3,015.00	3,315.00	3,525.00	3,780.00	3,240.00
16	3,216.00	3,536.00	3,760.00	4,032.00	3,456.00
17	3,417.00	3,757.00	3,995.00	4,284.00	3,672.00
18	3,618.00	3,978.00	4,230.00	4,536.00	3,888.00
Each Add'l Credit Hour	201.00	221.00	235.00	252.00	216.00

Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	201.00	221.00	235.00	252.00	216.00
2	402.00	442.00	470.00	504.00	432.00
3	603.00	663.00	705.00	756.00	648.00
4	804.00	884.00	940.00	1,008.00	864.00
5	1,005.00	1,105.00	1,175.00	1,260.00	1,080.00
6	1,206.00	1,326.00	1,410.00	1,512.00	1,296.00
7	1,407.00	1,547.00	1,645.00	1,764.00	1,512.00
8	1,608.00	1,768.00	1,880.00	2,016.00	1,728.00
9	1,809.00	1,989.00	2,115.00	2,268.00	1,944.00
10	2,010.00	2,210.00	2,350.00	2,520.00	2,160.00
11	2,211.00	2,431.00	2,585.00	2,772.00	2,376.00
12	2,412.00	2,652.00	2,820.00	3,024.00	2,592.00
13	2,613.00	2,873.00	3,055.00	3,276.00	2,808.00
14	2,814.00	3,094.00	3,290.00	3,528.00	3,024.00
15	3,015.00	3,315.00	3,525.00	3,780.00	3,240.00
16	3,216.00	3,536.00	3,760.00	4,032.00	3,456.00
17	3,417.00	3,757.00	3,995.00	4,284.00	3,672.00
18	3,618.00	3,978.00	4,230.00	4,536.00	3,888.00
Each Add'l Credit Hour	201.00	221.00	235.00	252.00	216.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Students taking classes at both the Corvallis and Cascades Campus' are assessed the Corvallis campus differential rate.

<sup>3</sup> Rates apply to all majors not otherwise noted in tables.

<sup>4</sup> Includes all majors in the College.

<sup>5</sup> Includes all College majors and Pre-Forest Engineering/Civil Engineering majors.

<sup>6</sup> Includes all College majors and Professional Forest Engineering/Civil Engineering majors.

<sup>7</sup> Includes the following Majors: Forestry, Forest Engineering, Forest Management, Forest Operations Management, and Renewable Materials. Other College of Forestry majors charged regular undergraduate base tuition and fees. Pre-Forest Engineering/Civil Engineering majors are charged the Pre-Engineering differential and Professional Forest Engineering/Civil Engineering majors are charged the Prof-Engineering differential.

	Graduate Base Tuition <sup>2</sup>	College of Business <sup>3</sup>	College of Engineering <sup>4</sup>	Public Health	Doctor of Pharmacy
Credits	Resident	Resident	Resident	Resident	Resident
1	457.00	588.00	512.00	520.00	630.00
2	914.00	1,176.00	1,024.00	1,040.00	1,260.00
3	1,371.00	1,764.00	1,536.00	1,560.00	1,890.00
4	1,828.00	2,352.00	2,048.00	2,080.00	2,520.00
5	2,285.00	2,940.00	2,560.00	2,600.00	3,150.00
6	2,742.00	3,528.00	3,072.00	3,120.00	3,780.00
7	3,199.00	4,116.00	3,584.00	3,640.00	4,410.00
8	3,656.00	4,704.00	4,096.00	4,160.00	5,040.00
9	4,113.00	5,292.00	4,608.00	4,680.00	5,670.00
10	4,570.00	5,880.00	5,120.00	4,680.00	6,300.00
11	5,027.00	6,468.00	5,632.00	4,680.00	6,930.00
12	5,484.00	7,056.00	6,144.00	4,680.00	7,560.00
13	5,941.00	7,644.00	6,656.00	4,680.00	7,560.00
14	6,398.00	8,232.00	7,168.00	4,680.00	7,560.00
15	6,855.00	8,820.00	7,680.00	4,680.00	7,560.00
16	7,312.00	9,408.00	8,192.00	4,680.00	7,560.00
17	7,769.00	9,996.00	8,704.00	5,200.00	7,560.00
18	8,226.00	10,584.00	9,216.00	5,720.00	7,560.00
Each Add'l Credit Hour	457.00	588.00	512.00	520.00	-

Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	457.00	588.00	512.00	520.00	1,086.00
2	914.00	1,176.00	1,024.00	1,040.00	2,172.00
3	1,371.00	1,764.00	1,536.00	1,560.00	3,258.00
4	1,828.00	2,352.00	2,048.00	2,080.00	4,344.00
5	2,285.00	2,940.00	2,560.00	2,600.00	5,430.00
6	2,742.00	3,528.00	3,072.00	3,120.00	6,516.00
7	3,199.00	4,116.00	3,584.00	3,640.00	7,602.00
8	3,656.00	4,704.00	4,096.00	4,160.00	8,688.00
9	4,113.00	5,292.00	4,608.00	4,680.00	9,774.00
10	4,570.00	5,880.00	5,120.00	4,680.00	10,860.00
11	5,027.00	6,468.00	5,632.00	4,680.00	11,946.00
12	5,484.00	7,056.00	6,144.00	4,680.00	13,032.00
13	5,941.00	7,644.00	6,656.00	4,680.00	13,032.00
14	6,398.00	8,232.00	7,168.00	4,680.00	13,032.00
15	6,855.00	8,820.00	7,680.00	4,680.00	13,032.00
16	7,312.00	9,408.00	8,192.00	4,680.00	13,032.00
17	7,769.00	9,996.00	8,704.00	5,200.00	13,032.00
18	8,226.00	10,584.00	9,216.00	5,720.00	13,032.00
Each Add'l Credit Hour	457.00	588.00	512.00	520.00	-

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Rates apply to all majors not otherwise noted in tables.

<sup>3</sup> Includes the MBA and Accountancy MBA; other degrees in the college are charged at base graduate tuition rate.

<sup>4</sup> All degrees in the College of Engineering except Medical Physics.

Credits	Undergraduate Base Tuition <sup>2</sup>	College of Business <sup>3</sup>	College of Engineering	
	Resident		Pre-Engineering <sup>4</sup>	Professional Engineering <sup>5</sup>
		Resident	Resident	Resident
1	193.00	221.00	235.00	252.00
2	386.00	442.00	470.00	504.00
3	579.00	663.00	705.00	756.00
4	772.00	884.00	940.00	1,008.00
5	965.00	1,105.00	1,175.00	1,260.00
6	1,158.00	1,326.00	1,410.00	1,512.00
7	1,351.00	1,547.00	1,645.00	1,764.00
8	1,544.00	1,768.00	1,880.00	2,016.00
9	1,737.00	1,989.00	2,115.00	2,268.00
10	1,930.00	2,210.00	2,350.00	2,520.00
11	2,123.00	2,431.00	2,585.00	2,772.00
12	2,316.00	2,652.00	2,820.00	3,024.00
13	2,509.00	2,873.00	3,055.00	3,276.00
14	2,702.00	3,094.00	3,290.00	3,528.00
15	2,895.00	3,315.00	3,525.00	3,780.00
16	3,088.00	3,536.00	3,760.00	4,032.00
17	3,281.00	3,757.00	3,995.00	4,284.00
18	3,474.00	3,978.00	4,230.00	4,536.00
<i>Each Add'l Credit Hour</i>	193.00	221.00	235.00	252.00

Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	193.00	221.00	235.00	252.00
2	386.00	442.00	470.00	504.00
3	579.00	663.00	705.00	756.00
4	772.00	884.00	940.00	1,008.00
5	965.00	1,105.00	1,175.00	1,260.00
6	1,158.00	1,326.00	1,410.00	1,512.00
7	1,351.00	1,547.00	1,645.00	1,764.00
8	1,544.00	1,768.00	1,880.00	2,016.00
9	1,737.00	1,989.00	2,115.00	2,268.00
10	1,930.00	2,210.00	2,350.00	2,520.00
11	2,123.00	2,431.00	2,585.00	2,772.00
12	2,316.00	2,652.00	2,820.00	3,024.00
13	2,509.00	2,873.00	3,055.00	3,276.00
14	2,702.00	3,094.00	3,290.00	3,528.00
15	2,895.00	3,315.00	3,525.00	3,780.00
16	3,088.00	3,536.00	3,760.00	4,032.00
17	3,281.00	3,757.00	3,995.00	4,284.00
18	3,474.00	3,978.00	4,230.00	4,536.00
<i>Each Add'l Credit Hour</i>	193.00	221.00	235.00	252.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Rates apply to all majors not otherwise noted in tables.

<sup>3</sup> Includes all majors in the College except Graphic Design.

<sup>4</sup> Includes all College majors and Pre-Forest Engineering/Civil Engineering majors.

<sup>5</sup> Includes all College majors and Professional Forest Engineering/Civil Engineering majors.

	Graduate Base Tuition <sup>2</sup>	MS in Counseling	Master of Arts in Teaching	MFA
Credits	Resident	Resident	Resident	Resident
1	457.00	450.00	450.00	450.00
2	914.00	900.00	900.00	900.00
3	1,371.00	1,350.00	1,350.00	1,350.00
4	1,828.00	1,800.00	1,800.00	1,800.00
5	2,285.00	2,250.00	2,250.00	2,250.00
6	2,742.00	2,700.00	2,700.00	2,700.00
7	3,199.00	3,150.00	3,150.00	3,150.00
8	3,656.00	3,600.00	3,600.00	3,600.00
9	4,113.00	4,050.00	4,050.00	4,050.00
10	4,113.00	4,500.00	4,500.00	4,500.00
11	4,113.00	4,950.00	4,950.00	4,950.00
12	4,113.00	5,400.00	5,400.00	5,400.00
13	4,113.00	5,400.00	5,400.00	5,400.00
14	4,113.00	5,400.00	5,400.00	5,400.00
15	4,113.00	5,400.00	5,400.00	5,400.00
16	4,113.00	5,850.00	5,850.00	5,850.00
17	4,570.00	6,300.00	6,300.00	6,300.00
18	5,027.00	6,750.00	6,750.00	6,750.00
Each Add'l Credit Hour	457.00	450.00	450.00	450.00
Credits	Non-Resident	Non-Resident	Non-Resident	Non-Resident
1	843.00	807.00	807.00	450.00
2	1,686.00	1,614.00	1,614.00	900.00
3	2,529.00	2,421.00	2,421.00	1,350.00
4	3,372.00	3,228.00	3,228.00	1,800.00
5	4,215.00	4,035.00	4,035.00	2,250.00
6	5,058.00	4,842.00	4,842.00	2,700.00
7	5,901.00	5,649.00	5,649.00	3,150.00
8	6,744.00	6,456.00	6,456.00	3,600.00
9	7,587.00	7,263.00	7,263.00	4,050.00
10	7,587.00	8,070.00	8,070.00	4,500.00
11	7,587.00	8,877.00	8,877.00	4,950.00
12	7,587.00	9,684.00	9,684.00	5,400.00
13	7,587.00	9,684.00	9,684.00	5,400.00
14	7,587.00	9,684.00	9,684.00	5,400.00
15	7,587.00	9,684.00	9,684.00	5,400.00
16	7,587.00	10,491.00	10,491.00	5,850.00
17	8,430.00	11,298.00	11,298.00	6,300.00
18	9,273.00	12,105.00	12,105.00	6,750.00
Each Add'l Credit Hour	843.00	807.00	807.00	450.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Rates apply to all majors not otherwise noted in tables.

Oregon State University-Corvallis Campus

Summer Term 2018 Mandatory Fee Rates<sup>1,2</sup>

**Undergraduate Mandatory Fees**

Credits	Building	Incidental	Health Service	Total Fees
1	34.00	221.57	153.72	409.29
2	34.00	221.57	153.72	409.29
3	34.00	221.57	153.72	409.29
4	34.00	221.57	153.72	409.29
5	34.00	221.57	153.72	409.29
6	34.00	221.57	153.72	409.29
7	34.00	221.57	153.72	409.29
8	34.00	221.57	153.72	409.29
9	34.00	221.57	153.72	409.29
10	34.00	221.57	153.72	409.29
11	34.00	221.57	153.72	409.29
12 or more	34.00	221.57	153.72	409.29

**Graduate Mandatory Fees**

Building	Incidental	Health Service	Total Fees
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29
34.00	221.57	153.72	409.29

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Fee rates apply to resident and non-resident students.

Oregon State University-Cascades Campus

Summer Term 2018 Mandatory Fee Rates<sup>1,2</sup>

**Undergraduate Mandatory Fees**

Credits	Building	Incidental	Total Fees
1	34.00	-	34.00
2	34.00	-	34.00
3	34.00	91.00	125.00
4	34.00	91.00	125.00
5	34.00	91.00	125.00
6	34.00	91.00	125.00
7	34.00	91.00	125.00
8	34.00	91.00	125.00
9	34.00	91.00	125.00
10	34.00	91.00	125.00
11	34.00	91.00	125.00
12 or more	34.00	91.00	125.00

**Graduate Mandatory Fees**

Building	Incidental	Total Fees
34.00	-	34.00
34.00	-	34.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00
34.00	91.00	125.00

<sup>1</sup> A one time Matriculation Fee of \$350 is assessed to all new and transfer undergraduate and graduate students.

<sup>2</sup> Fee rates apply to resident and non-resident students.